

APPENDIX A

**CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
3.00% Overall Increase - Final February 1st, 2021**

**2021 Financial Budget
Overall Taxation Levy**

	Reference	2018	2019		2020		2021	2021 Budget vs 2020 Budget		2020 Budget vs 2020 Actual		2020 Actual vs 2019 Actual	
		Actual	Budget	Actual	Budget	Actual	Budget	Variance in Dollars - (over)/under Prior Budget	Variance in Percentage	Variance in Dollars - (over)/under Actuals	Variance in Percentage	Variance in Dollars - (over)/under Actuals	Variance in Percentage
Operating costs													
Corporate services	Schedule 1.0	1,075,464	1,375,761	1,169,317	1,355,230	1,004,038	1,386,620	(31,390)	-2.32%	351,192	25.91%	71,426	6.64%
Protective services	Schedule 2.0	468,630	483,562	486,096	499,364	286,009	490,420	8,944	1.79%	213,355	42.73%	182,622	38.97%
Public works	Schedule 3.0	1,462,565	1,706,700	1,520,188	1,919,540	1,080,605	1,927,260	(7,720)	-0.40%	838,935	43.71%	381,961	26.12%
Health and social services	Schedule 4.0	348,623	357,430	355,897	365,230	309,143	376,410	(11,180)	-3.06%	56,087	15.36%	39,480	11.32%
Culture and recreation	Schedule 5.0	532,531	546,960	573,038	551,260	336,335	604,610	(53,350)	-9.68%	214,925	38.99%	196,196	36.84%
Planning and development	Schedule 6.0	413,579	359,225	384,875	505,806	267,225	493,191	12,615	2.49%	238,581	47.17%	146,354	35.39%
Total operating costs		4,301,392	4,829,639	4,489,411	5,196,430	3,283,354	5,278,511	(82,081)	-1.58%	1,913,076	36.82%	1,018,037	23.67%
Ontario Municipal Property Fund		(768,100)	(768,100)	(768,100)	(768,100)	(768,100)	(768,100)	-	0.00%	-	0.00%	-	0.00%
Heads and beds revenue		(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	-	0.00%	-	0.00%	-	0.00%
Utility corridor taxation		(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	0	0.00%	0	0.00%	-	0.00%
Railway taxation		(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	0	0.00%	0	0.00%	-	0.00%
Water charges: Non-metered		(477,287)	(505,267)	(505,928)	(535,584)	(534,884)	(543,617)	8,033	1.50%	(700)	-0.13%	57,597	-10.77%
Water charges: Metered		(33,948)	(4,466)	(48,038)	(24,500)	-	(24,500)	-	0.00%	(24,500)	-100.00%	(33,948)	#DIV/0!
Wastewater charges: Non-metered		(315,540)	(343,935)	(343,935)	(374,892)	(373,893)	(380,517)	5,625	1.50%	(998)	-0.27%	58,353	-15.61%
Wastewater charges: Metered		(2,908)	(3,115)	(1,592)	(1,705)	-	(1,705)	-	0.00%	(1,705)	-100.00%	(2,908)	#DIV/0!
Other revenue	Schedule 7.0	(700,867)	(545,782)	(616,020)	(662,465)	(293,811)	(626,821)	(35,644)	-5.38%	(368,654)	-55.65%	(407,056)	138.54%
Total non-taxation revenue		(2,461,981)	(2,333,996)	(2,446,943)	(2,530,576)	(2,134,019)	(2,508,590)	(21,986)	-0.87%	(396,557)	-15.67%	(327,962)	15.37%
Transfer of reserves (General)		(488,908)	(1,453,018)	-	(722,176)	-	(885,738)	163,562	-22.65%	(722,176)	100.00%	(488,908)	100.00%
Transfer of reserves (Modernization Funds)		-	-	-	(180,874)	-	(46,219)	-	-	-	-	-	-
Operating component of municipal levy		1,350,502	1,042,625	2,042,468	1,762,804	1,149,335	1,837,964	(75,160)	-4.26%	613,468	34.80%	201,167	14.90%
Municipal levy available to fund capital and other non-operating items		923,568	1,266,686	266,844	545,734	1,159,203	537,255	8,479	1.55%	(613,469)	-112.41%	(235,635)	-25.51%
Taxation revenue		2,274,070	2,309,311	2,309,311	2,308,538	2,308,538	2,375,219	(66,681)	-2.89%	0	0.00%	(34,468)	-1.52%
Non-Budgeted Item: Emergency Evacuations													
Funding received from Federal Government		446,620	-	791,065	-	-	-	-	-	-	-	-	-
Expenses incurred		370,403	-	619,305	-	-	-	-	-	-	-	-	-
Net revenues from emergency evacuations		76,217	-	171,759	-	-	-	-	-	-	-	-	-
Taxation revenue comprised of:													
					2020		2021	2021					
					Amount Levied		Base Revenue	Budget					
Residential					876,540		875,026	901,277					
Multi-residential					43,880		43,880	45,196					
Commercial					710,803		709,981	731,280					
Industrial					2,879		2,715	2,796					
Landfill					23		23	24					
Pipeline					673,878		673,878	694,094					
Managed Forests					535		535	551					
					2,308,538		2,306,038	2,375,218					

Overall impact for taxpayers considering reduction in education rates

3.00%

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
3.00% Overall Increase - Final February 1st, 2021

2021 Financial Budget
Capital and Reserve Fund Budget

	2021 Budget
Financing available for capital purposes:	537,255
Specific capital projects and purchases expected to be completed in 2021:	
<u>As per 3 year capital plan - Draft #1 (See 3 year capital plan)</u>	<u>-</u>
Financing available for reserve contributions:	537,255
Allocated to:	
Working Funds: General reserve	-
	-

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
0.00% Overall Increase - Final February 1st, 2021

2021 Financial Budget
Debt Repayment Summary

A) LOAN IDENTIFIED IN 2015 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2019	Annual Repayment	Debenture By-Law
LED streetlights	10	2.63%	1-Feb-27	\$168,901	\$130,719	\$19,319	By-Law 2017-04
Main St. cemetery hill and 7th & 8th Crescents reconstruction	20	3.33%	1-Feb-37	\$1,642,295	\$1,491,246	\$56,565	By-Law 2017-05
Total loan				\$1,811,197	\$1,621,965	\$75,883	

B) LOAN IDENTIFIED IN 2016 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2019	Annual Repayment	Debenture By-Law
Waste and recycling truck and bins	10	2.54%	1-Dec-26	\$308,451	\$223,944	\$35,123	By-Law 2016-30

C) LOAN IDENTIFIED IN 2018 BUDGET

Sidewalk cleaning machine and demolition of theatre	5	2.27%	15-Apr-24	\$93,564	\$84,675	\$19,901	By-Law 2019-09
Replacement of loader	10	2.57%	15-Apr-29	\$239,594	\$229,012	\$27,323	By-Law 2019-10
Watermain construction on Ross Road and replacement of watermain section on Hollywood Ave/Fifth St.	25	3.13%	15-Apr-44	\$1,310,271	\$1,292,801	\$75,953	By-Law 2019-11
New playground equipment	5	2.06%	2-Mar-25	\$197,782	\$197,782	\$41,832	By-Law 2020-03
Total loan				\$1,841,212	\$1,804,270	\$165,008	

D) LOAN IDENTIFIED IN 2019 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2019	Annual Repayment	Debenture By-Law
Arena back end structure upgrades	30	2.54%	1-Jun-50	\$1,309,845	\$1,309,845	\$62,653	By-Law 2020-09

	Original Debt	Balance at Dec 31, 2019	Annual Repayment
TOTAL DEBT	\$5,270,705	\$4,960,024	\$338,667

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2021 Budget Detail Template
Corporate Services

Service	Reference	Required	Essential	Expected	Discretionary	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	Delivery Model	Service Level
Council	Schedule 1.1	x				98,398	105,610	95,411	104,480	66,200	103,210	105,100	106,900	108,700	110,500	Internal	Part-time council
Elections	Schedule 1.2	x				7,934	-	304	-	-	-	-	-	-	-	Internal	
Administration	Schedule 1.3		x			922,562	1,203,231	1,028,671	1,202,320	885,690	1,223,830	1,244,800	1,265,900	1,287,300	1,309,000	Internal	
Town hall	Schedule 1.4		x			23,040	29,450	22,900	26,380	30,093	27,760	28,100	28,500	28,900	29,300	Contracted out	
MPAC	Schedule 1.5	x				21,978	22,470	22,031	22,050	22,055	21,820	22,200	22,600	23,000	23,400	Downloaded	
Previous Year (Surplus) / Deficit		x				-	-	-	-	-	-	-	-	-	-	Internal	
Bad debts		x				1,551	15,000	-	-	-	10,000	-	-	-	-	Internal	
TOTAL						1,075,464	1,375,761	1,169,317	1,355,230	1,004,038	1,386,620	1,400,200	1,423,900	1,447,900	1,472,200		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Council Services

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
COUNCIL - Salaries	Mayor and 4 Councillors	54,932	55,840	56,077	56,880	45,470	56,259	960	812.74		58,030	59,000	60,000	61,000	62,000
COUNCIL - Per Diem	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	11,211	11,320	8,776	10,580	4,875	6,032	100	4,448.00		10,580	10,800	11,000	11,200	11,400
COUNCIL - CPP		763	780	1,391	1,410	1,441	1,782	30	26.10		1,840	1,900	1,900	1,900	1,900
COUNCIL - EHT		736	730	1,253	1,270	982	1,215	20	18.25		1,250	1,300	1,300	1,300	1,300
COUNCIL - Seminars & Workshops	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	3,051	3,060	3,384	2,990	754	932	20	2,038.00		2,990	3,000	3,100	3,200	3,300
COUNCIL - Seminars & Workshops	Other travelling (revenue opportunities, etc.) Virtual for 2021	-	2,000	-	1,000	-	-	-	1,000.00		1,000	1,000	1,000	1,000	1,000
COUNCIL - Conferences/Trade Shows	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	15,267	16,080	12,995	15,570	6,818	8,436	140	6,994.00		15,570	15,800	16,100	16,400	16,700
COUNCIL - Specialized Training	Estimated	682	1,000	216	250	-	-	-	250.00		250	300	300	300	300
COUNCIL - Memberships	3 year average	2,810	3,710	3,709	3,520	2,097	2,594	40	403.50		3,040	3,100	3,200	3,300	3,400
COUNCIL - Materials/Supplies		2,646	200	-	-	-	-	-	-		-	-	-	-	-
COUNCIL - Cell Phone	Mayor cell phone	1,136	950	1,069	1,020	1,067	1,320	20			1,340	1,400	1,400	1,400	1,400
COUNCIL - Computer expenses		-	500	-	-	-	-	-	-		-	-	-	-	-
COUNCIL - Promotions		2,880	2,100	4,351	2,760	420	520	10	530.00		-	-	-	-	-
COUNCIL - Contracts	Integrity commissioner	-	5,000	-	5,000	-	-	-		\$5,000	5,000	5,100	5,200	5,300	5,400
COUNCIL - Insurance	Based on prior year actual plus inflation	2,285	2,340	2,190	2,230	2,277	2,277	40			2,320	2,400	2,400	2,400	2,400
TOTAL		98,398	105,610	95,411	104,480	66,200	81,367	1,380	15,461	5,000	103,210	105,100	106,900	108,700	110,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Integrity commissioner	\$5,000

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Elections

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
ELECTION - Wages	TSRF employees recorded to admin		-		-		-				-	-	-	-	-
ELECTION - Seminars & Workshops	Meals for 20 people at \$15 for voting day	334	-		-		-				-	-	-	-	-
ELECTION - Specialized Training	2018 election training for employees - \$500 x 2 employees plus estimated \$5,000 training for potential councillors (before election)	2,103	-		-		-				-	-	-	-	-
ELECTION - Materials/Supplies	Misc supplies	2,363	-		-		-				-	-	-	-	-
ELECTION - Avertising		494	-	304	-		-		-		-	-	-	-	-
ELECTION - Contracts	Wages for individuals working on voting day and to attend training session - Estimated based on prior elections	3,341	-		-		-				-	-	-	-	-
ELECTION - Refunds		(700)	-		-		-				-	-	-	-	-
TOTAL		7,934	-	304	-	-	-	-	-	-	-	-	-	-	-

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add or adjust for the following costs added to base budget:

Description	Amount

- 3) Add items as per 3 year capital plan

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2021 Budget Detail Template
Administration

Inflation Rate
1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
ADMIN - Wages		332,671	344,730	353,889	374,280	301,359	372,868	6,340	(255)		378,950	385,400	392,000	398,700	405,500
ADMIN - Wages	Municipal Development Intern	-	-	-	-	-	-	-		35,000	35,000	35,600	36,200	36,800	37,400
ADMIN - Benefits		102,538	120,630	109,355	123,950	96,721	119,672	2,030	3,688		125,390	127,500	129,700	131,900	134,100
ADMIN - Benefits	Municipal Development Intern	-	-	-	-	-	-	-		5,590	5,590	5,700	5,800	5,900	6,000
ADMIN - Translation Fees	3 year average	950	1,500	1,455	1,240	2,559	3,167	50	(1,360)		1,860	1,900	1,900	1,900	1,900
ADMIN - Seminars/Workshops	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	12,660	10,500	6,009	10,200	1,578	1,953	30	\$8,217		10,200	10,400	10,600	10,800	11,000
ADMIN - Seminars/Workshops	Other travelling (revenue opportunities, etc.) Virtual for 2021	1,292	4,000	-	2,000	-	-	-	2,000		2,000	2,000	2,000	2,000	2,000
ADMIN - Conferences/Trade Shows	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	16,880	20,000	17,526	24,000	8,552	10,581	180	\$13,239		24,000	24,400	24,800	25,200	25,600
ADMIN - Memberships	3 year average	4,194	2,800	2,798	3,070	1,174	1,452	20	1,342.44		2,810	2,900	2,900	2,900	2,900
ADMIN - Specialized Training	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	910	2,000	2,398	2,000	-	-	-	2,000		2,000	2,000	2,000	2,000	2,000
ADMIN - Materials/Supplies	3 year average	4,708	7,560	8,583	5,000	2,632	3,256	60	2,199.56		5,520	5,600	5,700	5,800	5,900
ADMIN - Telephone		9,349	9,560	10,780	10,970	8,799	10,887	190			11,080	11,300	11,500	11,700	11,900
ADMIN - Cell Phone		3,431	3,510	3,545	3,610	2,979	3,686	60			3,750	3,800	3,900	4,000	4,100
ADMIN - Postage	3 year average	6,275	6,720	6,065	6,510	5,075	6,279	110	(182.54)		6,210	6,300	6,400	6,500	6,600
ADMIN - Dues & Subscriptions		439	450	254	450	254	315	10			330	300	300	300	300
ADMIN - Dues & Subscriptions	Hiring selection tool subscription	-	-	-	2,040	2,042	2,526	40	(2,566)		-	-	-	-	-
ADMIN - Office Supplies	3 year average	7,376	7,150	8,209	8,100	4,447	5,502	90	1,437.06		7,030	7,100	7,200	7,300	7,400
ADMIN - Computer Expenses	3 year average	5,012	5,120	4,490	6,500	4,901	6,064	100	975.24		5,190	5,300	5,400	5,500	5,600
ADMIN - Computer Expenses	Human resources and training program	-	950	967	-	-	-	-			-	-	-	-	-
ADMIN - Computer Expenses	Purchase of microphone and screen projector for public session	-	-	-	2,000	957	1,183	20	(1,203.00)		-	-	-	-	-
ADMIN - Computer Expenses	Vadim financial system server upgrade	-	-	-	2,370	1,750	2,166	40	(2,206.00)		-	-	-	-	-
ADMIN - Copying Expenses	3 year average	2,988	3,370	3,058	2,920	2,978	3,685	60	(501.26)		3,240	3,300	3,400	3,500	3,600
ADMIN - Accounting/Audit		13,025	13,500	14,755	15,030	13,992	13,992	240			14,230	14,500	14,700	14,900	15,200
ADMIN - Legal Fees	Legal service agreement (\$30k) plus additional legal services for lists of projects under development	33,045	50,000	42,615	50,000	36,943	45,710	780	3,510.00		50,000	50,900	51,800	52,700	53,600
ADMIN - Debt Repayments		206,782	401,241	266,896	353,750	241,208	298,444	5,070	35,152.63		338,670	344,400	350,300	356,300	362,400
ADMIN - Interest Charges		985	840	960	1,060	224	278	-	462.91		740	800	800	800	800
ADMIN - Advertising		550	1,690	2,262	1,500	327	405	10	(415.00)		-	-	-	-	-
ADMIN - Bank Charges	3 year average	6,540	6,530	6,548	6,530	4,844	5,994	100	266.78		6,360	6,500	6,600	6,700	6,800
ADMIN - Minor Computer Equipment		41	500	-	500	-	-	-			-	-	-	-	-
ADMIN - Donations	Same as previous budget year	2,225	5,500	2,500	3,500	800	990	20	2,490		3,500	3,600	3,700	3,800	3,900
ADMIN - Donations	Plaque for 90 years (2019 budget item)	-	5,000	-	-	-	-	-			-	-	-	-	-
ADMIN - Contracts	HR resources and training program	-	-	-	-	967	967	20			990	1,000	1,000	1,000	1,000
ADMIN - Contracts	Vadim Support - Based on prior year actual plus inflation	7,889	7,850	8,284	8,430	-	-	-	8,430.00		8,430	8,600	8,700	8,800	8,900
ADMIN - Contracts	Stamp machine lease	1,468	1,500	907	1,320	867	1,073	20			1,090	1,100	1,100	1,100	1,100
ADMIN - Contracts	Photocopier lease	1,893	1,930	1,893	1,890	1,419	1,756	30			1,790	1,800	1,800	1,800	1,800

ADMIN - Contracts	IT managed services	18,947	19,370	21,382	26,830	23,078	28,554	490			29,040	29,500	30,000	30,500	31,000	
ADMIN - Contracts	ICompass Support	-	4,220	4,255	4,340	-	-	-	4,340		4,340	4,400	4,500	4,600	4,700	
ADMIN - Contracts	After hours telephone service	2,078	2,130	2,117	2,160	1,806	2,235	40			2,280	2,300	2,300	2,300	2,300	
ADMIN - Contracts	USTI Canada ePay for Paypal	460	250	247	250	250	309	10	(69)		250	300	300	300	300	
ADMIN - Contracts	Strategic advice recruitment	-	-	3,721	-	-	-	-			-	-	-	-	-	
ADMIN - Contracts	Telematik emergency notification system	1,526	1,560	1,526	1,560	1,526	1,526	30			1,560	1,600	1,600	1,600	1,600	
ADMIN - Contracts	Property appraisals	6,920	-	-	-	509	630	10	(640)		-	-	-	-	-	
ADMIN - Contracts	Nexus actuarial retirement benefits review (2019 budget item)	-	2,000	2,035	-	-	-	-			-	-	-	-	-	
ADMIN - Contracts	Community safety well-being plan consulting work. \$15,000 split between 6 communities. Town share is \$2,500.	-	-	-	2,500	-	-	-			-	-	-	-	-	
ADMIN - Insurance	Based on prior year actual plus inflation	20,121	20,570	20,238	20,600	20,646	20,646	350			21,000	21,400	21,800	22,200	22,600	
ADMIN - Misc	Covid-19 emergency	-	-	-	30,000	43,142	53,380	910	(54,290)	60,000	60,000	61,000	62,000	63,100	64,200	
ADMIN - Tax Collection Fees	Estimated amount (charged back to taxpayer)	-	4,000	9,562	10,000	1,274	1,576	30	3,963		5,570	5,700	5,800	5,900	6,000	
ADMIN - Town Municipal Taxes	Includes education portion	89,370	75,000	63,220	64,360	43,108	43,108	730			43,840	44,600	45,400	46,200	47,000	
ADMIN - Professional Services	Multi-Rec Center (JLR Fees)	-	-	13,366	-	-	-	-			-	-	-	-	-	
ADMIN - Professional Services	MSDR (2019 budget item)	-	27,500	-	-	-	-	-			-	-	-	-	-	
ADMIN - Professional Services	Water and wastewater financial plan update	-	-	-	5,000	-	-	-			-	-	-	-	-	
ADMIN - Future Benefit Adjustments		(2,975)	-	-	-	-	-	-			-	-	-	-	-	
TOTAL		922,562	1,203,231	1,028,671	1,202,320	885,690	1,076,815	18,320	28,075	-	100,590	1,223,830	1,244,800	1,265,900	1,287,300	1,309,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2021 Training Plan

Position	Seminars/Workshops	Conference	Training	Total
CAO	\$3,200	\$14,000	\$500	\$17,700
Treasurer	\$2,000	\$5,000	\$500	\$7,500
Clerk	\$4,000	\$2,500	\$500	\$7,000
Corporate Services Coordinator	\$1,000	\$2,500	\$500	\$4,000
Total	\$10,200	\$24,000	\$2,000	\$34,200

2) Add items to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount
Municipal Development Intern - Wages	\$35,000
Municipal Development Intern - Benefits	\$5,590
Covid-19 emergency	\$60,000
Total	\$100,590

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Town Hall

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
ADM BLDG - Wages	Regular repairs & maintenance	241	400	1,053	600	846	1,047	20	(45.14)		1,020	1,000	1,000	1,000	1,000
ADM BLDG - Wages	Office cleaning	3,211	6,450	3,956	5,050	7,135	8,828	150	(1,997.56)		6,980	7,100	7,200	7,300	7,400
ADM BLDG - Wages	Town Hall renovations	-	-	-	-	8,765	10,844	180	(11,024.00)		-	-	-	-	-
ADM BLDG - Benefits	Regular repairs & maintenance	40	110	246	140	141	175	-	45.04		220	200	200	200	200
ADM BLDG - Benefits	Office cleaning	727	1,530	828	950	1,291	1,597	30	(121.05)		1,510	1,500	1,500	1,500	1,500
ADM BLDG - Benefits	Town Hall renovations	-	-	-	-	1,469	1,818	30	(1,848.00)		-	-	-	-	-
ADM BLDG - Materials/Supplies	Cleaning supplies and other - 3 year average	1,165	1,300	1,976	1,550	581	719	10	557.55		1,290	1,300	1,300	1,300	1,300
ADM BLDG - Heating Fuel	Same as 2020 budget (3 year average not used due to lower cost resulting from use of facility - COVID-19)	6,103	5,800	5,622	5,990	3,147	3,894	70	2,026.00		5,990	6,100	6,200	6,300	6,400
ADM BLDG - Hydro	Same as 2020 budget (3 year average not used due to lower cost resulting from use of facility - COVID-19)	3,457	4,880	3,716	4,150	2,665	3,298	60	792.00		4,150	4,200	4,300	4,400	4,500
ADM BLDG - Repairs & Maintenance	3 year average	5,396	6,240	2,670	4,940	738	913	20	2,060.27		2,990	3,000	3,100	3,200	3,300
ADM BLDG - Contracts	Pest control and hand sanitizing stations - Estimated	713	710	505	640	748	925	20	55.00		1,000	1,000	1,000	1,000	1,000
ADM BLDG - Insurance	Based on prior year actual plus inflation	1,986	2,030	2,329	2,370	2,566	2,566	40			2,610	2,700	2,700	2,700	2,700
TOTAL		23,040	29,450	22,900	26,380	30,093	36,624	630	(9,500)	-	27,760	28,100	28,500	28,900	29,300

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Assessment

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
ADMIN - Assessment Services	Annual MPAC payment	21,978	22,470	22,031	22,050	22,055	22,055	370	(601.00)			21,820	22,200	22,600	23,000	23,400
TOTAL		21,978	22,470	22,031	22,050	22,055	22,055	370	(601)	-	-	21,820	22,200	22,600	23,000	23,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2021 Budget Detail Template
Protective Services

Service	Reference	Required	Essential	Expected	Discretionary	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	Delivery Model	Service Level
Fire	Schedule 2.1		x			101,342	153,852	152,193	131,664	30,137	134,320	136,600	138,700	140,800	143,000	Volunteers	Prevention and education, external suppression
Police	Schedule 2.2	x				286,554	307,350	302,275	331,930	249,688	315,620	320,900	326,300	331,800	337,400	Outsourced	Consistent with Ontario standards
Bylaw and building	Schedule 2.3	x				52,403	15,110	22,483	27,680	6,184	30,750	31,300	31,800	32,300	32,800	Outsourced	
Emergency management	Schedule 2.4	x				28,332	7,250	9,144	8,090	-	9,730	7,800	7,900	8,000	8,100	Outsourced	911 service
TOTAL						468,630	483,562	486,096	499,364	286,009	490,420	496,600	504,700	512,900	521,300		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Fire Services

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
FD - Wages	Volunteer firefighters	46,394	57,600	57,022	58,634	-	-	-	59,619		59,620	60,600	61,600	62,600	63,700
FD - Wages	Public works working on building	454	1,160	405	510	31	39	-	352.86		390	400	400	400	400
FD - Benefits	Volunteer firefighters	6,255	7,721	6,786	6,980	-	-	-	7,097.26		7,100	7,200	7,300	7,400	7,500
FD - Benefits	Public works working on building	132	271	57	120	7	8	-	86.26		90	100	100	100	100
FD - Seminars & Workshops	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	519	1,000	991	1,000	356	440	10	550		1,000	1,000	1,000	1,000	1,000
FD - Conferences/Trade Shows	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	924	4,000	3,214	5,000	51	63	-	4,937		5,000	5,100	5,200	5,300	5,400
FD - Memberships	Mutual Fire Aid Association and Fire Chief Association fees	-	500	65	500	259	321	10			330	300	300	300	300
FD - Health and Safety Materials	Replacement of personal protective equipment (bunker suits, boots, gloves, balaclava, etc.)	1,457	1,500	4,731	2,000	-	-	-	2,000.00		2,000	2,000	2,000	2,000	2,000
FD - Medical	Firemen physicals	-	300	185	300	-	-	-			-	-	-	-	-
FD - Training	Hands-on training and training materials	6,247	7,500	7,635	7,500	96	119	-	7,381		7,500	7,600	7,700	7,800	7,900
FD - Materials/Supplies	3 year average	6,692	7,500	7,093	6,510	5,152	6,375	110	234.78		6,720	6,800	6,900	7,000	7,100
FD - Heating Fuel	Same as 2020 budget (3 year average not used due to lower cost resulting from use of facility - COVID-19)	3,636	4,470	4,239	4,380	2,164	2,678	50	1,652.00		4,380	4,500	4,600	4,700	4,800
FD - Hydro	Same as 2020 budget (3 year average not used due to lower cost resulting from use of facility - COVID-19)	3,066	3,980	4,404	3,970	2,825	3,496	60	414.00		3,970	4,000	4,100	4,200	4,300
FD - Telephone	Prior year actual plus inflation	2,450	2,500	1,718	1,750	1,445	1,787	30			1,820	1,900	1,900	1,900	1,900
FD - Radio	Radio/pager repairs and replacement including batteries - Estimated	493	1,500	2,755	1,500	351	434	10	1,056		1,500	1,500	1,500	1,500	1,500
FD - Office Supplies	Estimated	300	500	415	500	-	-	-	500		500	500	500	500	500
FD - Computer Expenses	Minor computer expenses - Estimated amount	305	200	1,138	500	253	313	10	177		500	500	500	500	500
FD - Repairs & Maintenance	General Fire Hall repairs & maintenance - 3 year average	2,866	1,230	2,339	1,670	1,050	1,299	20	848.81		2,170	2,200	2,200	2,200	2,200
FD - Repairs & Maintenance	Fire Hall additional required repairs and upgrades (2019 budget item)	-	26,000	26,108	-	-	-	-			-	-	-	-	-
FD - Contracts	Pest control and hand sanitizing stations - Estimated	374	380	285	350	427	529	10	161		700	700	700	700	700
FD - Contracts	Answering/dispatch service	2,867	2,930	3,415	3,480	3,414	4,223	70			4,290	4,400	4,500	4,600	4,700
FD - Contracts	MOF - Forest Fire Management	403	410	413	420	419	419	10			430	400	400	400	400
FD - Contracts	FirePro annual support	-	-	1,070	1,090	1,116	1,116	20			1,140	1,200	1,200	1,200	1,200
FD - Contracts	Who's Responding	-	-	1,119	1,140	1,018	1,018	20			1,040	1,100	1,100	1,100	1,100
FD - Insurance	Prior year actual plus inflation	4,890	5,000	5,082	5,170	6,310	6,310	110			6,420	6,500	6,600	6,700	6,800
FD - Equipment R&M	Annual compressor maintenance and new health and safety requirement for annual face piece fit testing	4,522	3,420	5,924	4,500	1,806	2,235	40	1,951.98		4,230	4,300	4,400	4,500	4,600
FD - Recruiting & Retention	Recruiting and volunteer appreciation events and materials	1,478	1,500	573	1,500	121	150	-	1,350		1,500	1,500	1,500	1,500	1,500
FD - Fire Prevention	Estimated amount	1,161	1,000	634	1,000	-	-	-	1,000		1,000	1,000	1,000	1,000	1,000
SUBTOTAL		97,885	144,072	149,813	121,974	28,671	33,372	590	91,369	-	125,340	127,300	129,200	131,100	133,100
FIRE VEH - Wages	Major maintenance and repairs to be done third party	617	630	28	560	-	-	-	281.32		280	300	300	300	300

FIRE VEH - Benefits		93	150	5	130	-	-	-	47.08			50	100	100	100	100
FIRE VEH - Fuel	Fire van - Estimated	58	200	79	200	61	76	-	124			200	200	200	200	200
FIRE VEH - Fuel	2010 fire truck - Estimated	204	400	433	400	101	126	-	274			400	400	400	400	400
FIRE VEH - Fuel	1995 fire truck - Estimated	183	400	31	400	85	105	-	195			300	300	300	300	300
FIRE VEH - Repair Parts	Fire van - Estimated	553	1,500	285	1,500	93	115	-	1,385.00			1,500	1,500	1,500	1,500	1,500
FIRE VEH - Repair Parts	2010 fire truck - Estimated	537	3,000	652	3,000	1,125	1,392	20	1,588.00			3,000	3,100	3,200	3,300	3,400
FIRE VEH - Repair Parts	1995 fire truck - Estimated	1,092	3,000	868	3,000	-	-	-	3,000.00			3,000	3,100	3,200	3,300	3,400
FIRE VEH - Repair Parts	2015 side x side - Estimated	120	500	-	500	-	-	-	250			250	300	300	300	300
SUBTOTAL		3,457	9,780	2,380	9,690	1,466	1,814	20	7,144	-	-	8,980	9,300	9,500	9,700	9,900
TOTAL		101,342	153,852	152,193	131,664	30,137	35,186	610	98,513	-	-	134,320	136,600	138,700	140,800	143,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2021 Budget Detail Template
Police Services

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
POL - Policing Contract		278,672	295,190	293,918	321,550	240,353	297,385	4,090	3,443.00			304,920	310,100	315,400	320,800	326,300
POL - Ride Program	3 year average	4,524	6,400	4,241	4,820	6,598	6,598	110	- 1,587.23			5,120	5,200	5,300	5,400	5,500
PSB - Honoraria		200	200	200	200	200	200	-				200	200	200	200	200
PSB - Seminars & Workshops	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	1,885	2,000	610	2,000	1,561	1,931	30	- 961.00			2,000	2,000	2,000	2,000	2,000
PSB - Conferences/Trade Shows	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	534	2,800	2,546	2,600	204	252	-	1,048.00			2,600	2,600	2,600	2,600	2,600
PSB - Memberships	OAPSB annual fee and zone 1A	739	760	759	760	773	773	10				780	800	800	800	800
TOTAL		286,554	307,350	302,275	331,930	249,688	307,139	4,240	1,943	-	-	315,620	320,900	326,300	331,800	337,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Bylaw Enforcement and Building Inspection

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
CBO - Wages		21,619	5,000	13,645	5,150		-	-	6,900.14			6,900	7,000	7,100	7,200	7,300
CBO - Benefits		7,629	1,460	2,908	1,660		-	-	2,050.97			2,050	2,100	2,100	2,100	2,100
CBO - Seminars & Workshops		- 115	-	-	-		-	-				-	-	-	-	-
CBO - Conferences/Trade Shows		915	-	-	-		-	-				-	-	-	-	-
CBO - Memberships		109	110	114	110		-	-				-	-	-	-	-
CBO - Specialized Training	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	579	2,000	-	3,000		-	-	3,000			3,000	3,100	3,200	3,300	3,400
CBO - Computer Expenses	CGIS building permit software licence renewal	3,175	3,250	2,563	2,610	1,949	2,412	30				2,440	2,500	2,500	2,500	2,500
CBO - Contracts	Contract services is support from Town of Cochrane. Same was 2020 budget (2020 actuals low due to COVID-19)	1,149	-	-	8,140	3,078	3,808	50	4,282			8,140	8,300	8,400	8,500	8,600
SUBTOTAL		35,058	11,820	19,229	20,670	5,027	6,220	80	16,233			22,530	23,000	23,300	23,600	23,900

BLEO - Wages		12,354	2,500	2,536	2,580	27	33	-	3,417.07			3,450	3,500	3,600	3,700	3,800
BLEO - Benefits		4,536	740	667	830	2	2	-	1,023.48			1,030	1,000	1,000	1,000	1,000
BLEO - Seminars & Workshops		149	-	-	-	-	-	-	-			-	-	-	-	-
BLEO - Memberships		50	50	-	-	110	136	-	-			140	100	100	100	100
BLEO - Conferences/Trades Shows		-	-	-	-	-	-	-	-			-	-	-	-	-
BLEO - Specialized Training	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	-	-	-	3,600	1,018	1,259	20	2,321			3,600	3,700	3,800	3,900	4,000
BLEO - Materials/Supplies		156	-	51	-	-	-	-	-			-	-	-	-	-
BLEO - Animal Control Expenses		100	-	-	-	-	-	-	-			-	-	-	-	-
BLEO - Contract		-	-	-	-	-	-	-	-			-	-	-	-	-
SUBTOTAL		17,344	3,290	3,254	7,010	1,157	1,430	20	6,762	-	-	8,220	8,300	8,500	8,700	8,900
TOTAL		52,403	15,110	22,483	27,680	6,184	7,650	100	22,995	-	-	30,750	31,300	31,800	32,300	32,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Emergency Management

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
CEMC - Wages	EDO/BUILDING/BYLAW/CEMC	12,354	5,000	5,072	5,150	-	-	-	6,900.14	-	-	6,900	7,000	7,100	7,200	7,300
CEMC - Benefits		4,124	1,460	1,185	1,660	-	-	-	2,050.97	-	-	2,050				
CEMC - Seminars & Workshops		1,008	-	26	-	-	-	-				-	-	-	-	-
CEMC - Conferences/Trade Shows		-	-	-	-	-	-	-				-	-	-	-	-
CEMC - Specialized Training	As per training plan	-	-	258	500	-	-	-				-	-	-	-	-
CEMC - Contract	Fire 1 Smart (Revenue also recorded)	10,074	-	1,832	-	-	-	-				-	-	-	-	-
CEMC - 911 Contract		772	790	772	780	-	-	-	780			780	800	800	800	800
TOTAL		28,332	7,250	9,144	8,090	-	-	-	9,731	-	-	9,730	7,800	7,900	8,000	8,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2021 Budget Detail Template
Public Works

Service	Reference	Required	Essential	Expected	Discretionary	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	Delivery Model	Service Level
Administration	Schedule 3.1		x			330,806	449,020	400,339	507,530	320,865	482,980	491,100	499,300	507,800	516,400	Internal	
Fleet	Schedule 3.2		x			102,594	123,170	111,304	112,620	47,306	115,540	117,600	119,400	121,200	123,000	Internal	
Overhead						433,400	572,190	511,644	620,150	368,171	598,520	608,700	618,700	629,000	639,400		
Roads - winter	Schedule 3.3		x			79,649	102,770	124,844	114,800	61,154	131,740	134,000	136,200	138,400	140,800	Internal	Consistent with MTO requirements
Roads - RSM	Schedule 3.4		x			58,841	64,030	57,007	99,980	44,568	124,890	126,900	129,000	131,300	133,600	Internal	Consistent with MTO requirements
Streetlighting	Schedule 3.5		x			20,569	26,700	20,404	21,670	14,423	19,600	19,900	20,200	20,500	20,800	Contracted out	
Other transportation	Schedule 3.6		x			22,551	32,260	17,107	41,260	19,309	75,940	77,200	78,400	79,600	80,800	Internal	
Transportation						181,610	225,760	219,363	277,710	139,455	352,170	358,000	363,800	369,800	376,000		
Garbage collection	Schedule 3.7		x			83,390	73,490	75,257	94,860	51,063	103,550	105,300	107,000	108,800	110,600	Internal	
Landfill	Schedule 3.8		x			79,763	112,900	48,548	109,670	54,095	116,880	118,800	120,700	122,800	124,900	Internal	
Solid waste						163,153	186,390	123,805	204,530	105,158	220,430	224,100	227,700	231,600	235,500		
Water	Schedule 3.9		x			364,056	397,520	409,667	447,720	292,281	425,340	431,600	438,800	446,000	453,400	Contracted out	Consistent with MOE requirements
Wastewater	Schedule 3.10		x			320,346	324,840	255,710	369,430	175,540	330,800	322,800	328,200	333,700	339,300	Contracted out	Consistent with MOE requirements
Sewer and water						684,403	722,360	665,377	817,150	467,821	756,140	754,400	767,000	779,700	792,700		
TOTAL						1,462,565	1,706,700	1,520,188	1,919,540	1,080,605	1,927,260	1,945,200	1,977,200	2,010,100	2,043,600		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Public Works Administration

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
O/H - Wages	General wages for public works including all banked time/floater/sick leaves/vacation	171,204	282,357	208,719	232,360	171,308	211,958	3,600	21,051		236,610	240,600	244,700	248,900	253,100
O/H - Benefits		81,707	86,710	91,744	102,900	64,919	80,324	1,370	28,326.19		110,020	111,900	113,800	115,700	117,700
O/H - Seminars & Workshops	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	878	1,000	1,580	1,200	112	139	-	1,061		1,200	1,200	1,200	1,200	1,200
O/H - Conferences/Trade Shows	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	-	-	-	-	5,441	6,732	110	1,400.67		5,440	5,500	5,600	5,700	5,800
O/H - Memberships		353	360	-	-	1,291	1,597	30	373		2,000	2,000	2,000	2,000	2,000
O/H - Health and Safety Materials	3 year average	1,305	660	-	-	-	-	-	-		-	-	-	-	-
O/H - Specialized Training	As per DPW training pan	-	530	621	10,000	-	-	-	10,000		10,000	10,200	10,400	10,600	10,800
O/H - Health and Safety Training		290	1,310	-	-	-	-	-	-		-	-	-	-	-
O/H - Materials/Supplies	3 year average	17,062	14,980	14,337	15,060	8,607	10,649	180	3,187		14,020	14,300	14,500	14,700	14,900
O/H - Materials/Supplies	Locater tool for water / sewer lines	-	4,300	-	-	-	-	-	-		-	-	-	-	-
O/H - Materials/Supplies	Diesel portable heater	-	7,050	5,373	-	-	-	-	-		-	-	-	-	-
O/H - Materials/Supplies	Plate compactor	-	-	-	-	-	-	-	5,000		5,000	5,100	5,200	5,300	5,400
O/H - Heating Fuel	PW Garage - 3 year average	9,182	9,560	8,755	9,600	4,821	5,965	100	1,902		7,970	8,100	8,200	8,300	8,400
O/H - Heating Fuel	La Cuisine Restaurant - No longer budget item	1,812	-	-	-	-	-	-	-		-	-	-	-	-
O/H - Hydro	PW Garage - 3 year average	3,928	4,910	4,600	4,580	2,998	3,709	60	310		4,080	4,100	4,200	4,300	4,400
O/H - Hydro	Lavoie property - 3 year average	326	403	460	430	232	287	-	71		360	400	400	400	400
O/H - Hydro	La Cuisine Restaurant - No longer budget item	495	-	-	-	-	-	-	-		-	-	-	-	-
O/H - Hydro	Industrial park green garage - 3 year average	298	310	231	260	204	253	-	7		260	300	300	300	300
O/H - Telephone	Prior year actual plus inflation	156	160	-	-	-	-	-	-		-	-	-	-	-
O/H - Cell Telephone	PWS and PW Lead - \$180 per month plus extra for over data and accessories if needed.	1,702	1,740	2,811	2,580	2,477	3,065	50			3,120	3,200	3,300	3,400	3,500

O/H - Radio License (Base)	Prior year actual plus inflation	679	700	679	690	640	640	10				650	700	700	700	700
O/H - Repairs & Maintenance	Regular R&M for garage - 3 year average	8,137	4,140	8,449	6,010	665	823	10	4,970			5,800	5,900	6,000	6,100	6,200
O/H - Repairs & Maintenance	Garage door repairs	-	-	-	5,000	-	-	-				-	-	-	-	-
O/H - Repairs & Maintenance	Buildings/equipment repairs and upgrade contingency	-	-	-	20,000	20,000	20,000	340	(20,340)	20,000		20,000	20,300	20,600	21,000	21,400
O/H - Repairs & Maintenance	Fleet repairs contingency	-	-	-	11,250	-	-	-		11,250		11,250	11,400	11,600	11,800	12,000
O/H - Contracts	Pest control and hand sanitizing stations - Estimated	374	380	285	350	427	529	10	161			700	700	700	700	700
O/H - Contracts	Electrical Safety Authority	3,556	3,640	3,556	3,620	3,662	3,662	60				3,720	3,800	3,900	4,000	4,100
O/H - Contracts	Bear traps - 3 year average	3,162	2,200	1,865	2,220	1,484	1,836	30	422			2,290	2,300	2,300	2,300	2,300
O/H - Contracts	Asset Management review	-	-	14,487	-	-	-	-				-	-	-	-	-
O/H - Contracts	Fire extinguisher maintenance	-	-	-	2,500	1,265	1,565	30	905.00			2,500	2,500	2,500	2,500	2,500
O/H - Contracts	Repair driveway	3,562	-	-	-	-	-	-				-	-	-	-	-
O/H - Contracts	Trailer incident repairs	2,778	-	-	-	-	-	-				-	-	-	-	-
O/H - Contracts	Waste oil pickup	1,602	-	-	-	-	-	-				-	-	-	-	-
O/H - Contracts	Asset Management O.Reg. 588/17 - Strategy Policy	-	5,000	-	-	-	-	-				-	-	-	-	-
O/H - Contracts	8th Crescent storm sewer easement	-	-	4,070	-	-	-	-				-	-	-	-	-
O/H - Contracts	Junction Road life cycle cost analysis	-	-	4,234	-	-	-	-				-	-	-	-	-
O/H - Contracts	Designated substance surveys	-	-	5,190	-	-	-	-				-	-	-	-	-
O/H - Contracts	Municipal buildings roof inspections to be performed by Garland (Grocery Store/Community Hall/Mattagami Centre)	-	-	-	1,300	1,323	1,323	20	(1,343.00)			-	-	-	-	-
O/H - Contracts	Large culvert inspection as per OSIM	-	-	-	2,000	1,951	1,951	30	(1,981.00)			-	-	-	-	-
O/H - Contracts	Maintenance contract for all municipal buildings	-	-	-	5,000	2,290	2,833	50	2,117.00			5,000	5,100	5,200	5,300	5,400
O/H - Contracts	Street sweeper rental	-	-	-	-	-	-	-		11,000		11,000	11,200	11,400	11,600	11,800
O/H - Insurance	Prior year actual plus inflation	16,258	16,620	18,294	18,620	19,660	19,660	330				19,990	20,300	20,600	21,000	21,400
O/H - Professional Fees	Union negotiations	-	-	-	50,000	5,088	6,295	110	(6,405)			-	-	-	-	-
					-	-	-	-				-	-	-	-	-
TOTAL		330,806	449,020	400,339	507,530	320,865	385,795	6,530	43,393	31,250	16,000	482,980	491,100	499,300	507,800	516,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Buildings/equipment repairs and upgrade contingency	\$20,000
Fleet repairs contingency	\$11,250
Total	\$31,250

3) Add items as per 3 year capital plan

Description	Amount
Street sweeper rental	\$11,000
Plate compactor	\$5,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Public Works Fleet

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
PICKUP - Wages		-	500	-	900	-	-	-	-	-	-	-	-	-	-	-
PICKUP - Benefits		-	140	-	200	-	-	-	-	-	-	-	-	-	-	-
PICKUP - Fuel	2004 Chev Silverado - Removed from service	2,024	1,410	1,229	-	-	-	-	-	-	-	-	-	-	-	-
PICKUP - Fuel	2013 GMC Sierra - 3 year average	2,897	2,670	2,195	2,660	851	1,053	20	975			2,050	2,100	2,100	2,100	2,100
PICKUP - Fuel	2013 Chev Silverado - 3 year average	3,694	3,320	4,004	3,890	2,295	2,840	50	623			3,510	3,600	3,700	3,800	3,900
PICKUP - Fuel	2017 Chev Silverado - 3 year average	1,386	1,420	1,750	1,570	380	470	10	722			1,200	1,200	1,200	1,200	1,200
PICKUP - Repair & Maintenance	2004 Chev Silverado - Removed from service	1,083	2,500	1,017	-	-	-	-	-	-	-	-	-	-	-	-
PICKUP - Repair & Maintenance	2013 GMC Sierra - Estimated	404	1,500	1,278	2,000	42	52	-	1,948			2,000	2,000	2,000	2,000	2,000
PICKUP - Repair & Maintenance	2013 Chev Silverado - Estimated	1,895	1,500	-	2,000	547	676	10	1,314			2,000	2,000	2,000	2,000	2,000
PICKUP - Repair & Maintenance	2017 Chev Silverado - Estimated	2,824	1,000	312	2,000	120	148	-	852			1,000	1,000	1,000	1,000	1,000
PICKUP - Licenses	For all pickups - Every 2 years	-	730	720	-	-	-	-	730			730	700	700	700	700
SUBTOTAL		16,207	16,690	12,506	15,220	4,235	5,239	90	7,164	-	-	12,490	12,600	12,700	12,800	12,900
TRUCK - Wages		1,598	20,160	2,223	1,110	430	532	10	1,358			1,900	1,900	1,900	1,900	1,900
TRUCK - Benefits		262	360	370	230	86	115	-	242			360	400	400	400	400
TRUCK - Diesel	2014 sander/dump truck - 3 year average	3,439	2,570	2,549	2,730	881	1,177	20	1,533			2,730	2,800	2,800	2,800	2,800
TRUCK - Diesel	2018 garbage truck - As per waste model	20,259	20,000	21,568	22,000	10,688	14,289	240	7,471			22,000	22,400	22,800	23,200	23,600
TRUCK - Repairs & Maintenance	2014 sander/dump truck - Estimated	2,610	1,080	2,579	2,630	54	72	-	4,928			5,000	5,100	5,200	5,300	5,400
TRUCK - Repairs & Maintenance	2018 garbage truck - As per waste model	4,967	10,000	12,229	10,000	5,230	6,993	120	2,887			10,000	10,200	10,400	10,600	10,800
TRUCK - Licenses	For all trucks	4,547	4,650	3,733	3,800	-	-	-	3,800			3,800	3,900	4,000	4,100	4,200
SUBTOTAL		37,682	58,820	45,252	42,500	17,368	23,178	390	22,219	-	-	45,790	46,700	47,500	48,300	49,100
SWEEPER - Wages	Major maintenance and repairs to be done third party	563	900	492	640	392	485	10	177			670	700	700	700	700
SWEEPER - Benefits		93	230	102	140	84	103	-	39			140	100	100	100	100
SWEEPER - Repairs & Maintenance	Estimated	-	200	-	1,000	137	169	-	331			500	500	500	500	500
SUBTOTAL		656	1,330	595	1,780	613	757	10	548	-	-	1,310	1,300	1,300	1,300	1,300
UTV - Wages		-	-	-	560	309	382	10	108			500	500	500	500	500
UTV - Benefits		-	-	-	130	34	42	-	18			60	100	100	100	100
UTV - Diesel	Estimated	-	-	374	500	217	269	-	-			270	300	300	300	300
UTV - Repairs & Maintenance	Estimated	-	-	52	1,000	1,563	1,934	30	(1,464)			500	500	500	500	500
SUBTOTAL		-	-	426	2,190	2,123	2,627	40	(1,338)	-	-	1,330	1,400	1,400	1,400	1,400
GRADER - Wages	Major maintenance and repairs to be done third party	1,089	1,170	1,010	1,330	1,429	1,768	30	(110)			1,690	1,700	1,700	1,700	1,700
GRADER - Benefits		201	290	204	270	240	297	10	28.32			340	300	300	300	300
GRADER - Diesel	2001 grader - 3 year average	6,753	5,250	6,376	6,050	3,919	4,849	80	1,121			6,050	6,200	6,300	6,400	6,500
GRADER - Diesel	1979 grader - 3 year average	984	970	1,521	1,100	-	-	-	1,100			1,100	1,100	1,100	1,100	1,100
GRADER - Repairs & Maintenance	2001 grader - Estimated	12,622	11,030	16,773	10,400	544	673	10	9,317			10,000	10,200	10,400	10,600	10,800
GRADER - Repairs & Maintenance	1979 grader - Estimated	525	1,580	1,810	2,020	-	-	-	5,000			5,000	5,100	5,200	5,300	5,400
SUBTOTAL		22,174	20,290	27,693	21,170	6,132	7,587	130	16,456	-	-	24,180	24,600	25,000	25,400	25,800

LOADER - Wages	Major maintenance and repairs to be done third party	806	1,100	185	1,030	31	39	-	411			450	500	500	500	500
LOADER - Benefits		154	280	36	210	7	8	-	87			90	100	100	100	100
LOADER - Diesel	3 year average	11,188	8,560	12,578	11,880	5,433	6,722	110	3,331			10,160	10,300	10,500	10,700	10,900
LOADER - Repairs & Maintenance	Estimated	3,956	8,880	10,275	6,120	1,890	2,338	40	7,622			10,000	10,200	10,400	10,600	10,800
LOADER - Repairs & Maintenance	2000 hours service	-	-	-	4,000	3,204	3,964	70	(4,034)			-	-	-	-	-
SUBTOTAL		16,104	18,820	23,074	23,240	10,564	13,071	220	7,416	-	-	20,700	21,100	21,500	21,900	22,300
STEAM JENNY - Wages	Major maintenance and repairs to be done third party	-	290	-	-	-	-	-	-			-	-	-	-	-
STEAM JENNY - Benefits		-	80	-	-	-	-	-	-			-	-	-	-	-
STEAM JENNY - Fuel	Estimated	100	100	-	100	-	-	-	-			-	-	-	-	-
STEAM JENNY - Repairs & Maint	Estimated	-	500	-	500	-	-	-	500			500	500	500	500	500
SUBTOTAL		100	970	-	600	-	-	-	500	-	-	500	500	500	500	500
COMPRESSOR - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-	-			-	-	-	-	-
COMPRESSOR - Benefits		-	-	-	-	-	-	-	-			-	-	-	-	-
COMPRESSOR - Fuel	Estimated	-	-	18	50	-	-	-	-			-	-	-	-	-
COMPRESSOR - Repairs & Maint	Estimated	251	500	-	500	-	-	-	-			-	-	-	-	-
SUBTOTAL		251	500	18	550	-	-	-	-	-	-	-	-	-	-	-
PORTABLE HEATER - Fuel	Estimated	-	-	-	-	2,047	2,533	40	(73)			2,500	2,500	2,500	2,500	2,500
SUBTOTAL		-	-	-	-	2,047	2,533	40	(73)	-	-	2,500	2,500	2,500	2,500	2,500
BACKHOE - Wages	Major maintenance and repairs to be done third party	397	440	155	560	255	315	10	53			380	400	400	400	400
BACKHOE - Benefits		85	120	25	130	33	40	-	32			70	100	100	100	100
BACKHOE - Fuel	3 year average	1,501	1,260	1,085	1,160	1,047	1,296	20	(22)			1,290	1,300	1,300	1,300	1,300
BACKHOE - Repairs & Maintenance	Estimated	7,436	3,930	476	3,520	2,889	3,575	60	1,365			5,000	5,100	5,200	5,300	5,400
SUBTOTAL		9,420	5,750	1,741	5,370	4,224	5,226	90	1,428	-	-	6,740	6,900	7,000	7,100	7,200
TOTAL		102,594	123,170	111,304	112,620	47,306	60,218	1,010	54,320	-	-	115,540	117,600	119,400	121,200	123,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

**2021 Budget Detail Template
Winter Roads Maintenance**

Inflation Rate
1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
SNOW REMOVAL - Wages		45,483	46,630	65,395	59,730	40,284	49,842	850	19,450		70,140	71,300	72,500	73,700	75,000
SNOW REMOVAL - Benefits		8,692	13,970	11,938	11,270	7,275	9,001	150	5,004.68		14,160	14,400	14,600	14,800	15,100
SNOW REMOVAL - Contracts	By-Pass maintained by Province	2,270	2,320	2,320	2,360	2,315	2,315	40			2,360	2,400	2,400	2,400	2,400
SNOW REMOVAL - Contracts	Rental of dump truck and driver for snow removal	1,628	15,000	15,518	10,000	6,604	6,604	110	(6,714)	15,000	15,000	15,300	15,600	15,900	16,200
SAND/SALT - Wages		1,597	3,920	2,864	3,940	1,520	1,880	30	857		2,770	2,800	2,800	2,800	2,800
SAND/SALT - Benefits		338	930	543	760	257	317	10	245.31		570	600	600	600	600
SAND/SALT - Materials/Supplies	Based on prior year budget	19,549	20,000	26,266	26,740	2,900	3,588	60	23,092.00		26,740	27,200	27,700	28,200	28,700
SAND/SALT - Contracts	Sidewalks sanding	92	-	-	-	-	-	-			-	-	-	-	-
TOTAL		79,649	102,770	124,844	114,800	61,154	73,547	1,250	41,935	15,000	131,740	134,000	136,200	138,400	140,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Rental of dump truck and driver for snow removal	\$15,000

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Road Street Maintenance

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
RSM - Wages		37,657	27,510	33,702	36,700	27,770	34,360	580	11,198			46,140	46,900	47,700	48,500	49,300
RSM - Benefits		7,267	6,480	6,647	6,930	5,135	6,353	110	3,219.47			9,680	9,800	10,000	10,200	10,400
RSM - Materials/Supplies	Stockpile of granular, cold mix, and topsoil, and others	12,633	8,170	5,307	15,000	8,206	10,154	170	4,676			15,000	15,300	15,600	15,900	16,200
RSM - Repairs & Maintenance	Tree removal for 2019	-	-	356	-	-	-	-				-	-	-	-	-
RSM - Repairs & Maintenance	Posts and rail for guard rail system	-	-	-	-	-	-	-		5,000		5,000	5,100	5,200	5,300	5,400
RSM - Repairs & Maintenance	Junction Road maintenance	-	-	-	-	-	-	-		8,000		8,000	8,100	8,200	8,300	8,400
RSM - Contracts	Municipal ditching	-	-	-	20,000	-	-	-			20,000	20,000	20,300	20,600	21,000	21,400
RSM - Contracts	General road repairs/patching for water breaks	-	20,000	10,422	20,000	2,363	2,924	50	17,026			20,000	20,300	20,600	21,000	21,400
RSM - Contracts	Beaver control - 3 year average	1,283	1,870	572	1,350	1,094	1,353	20	(304)			1,070	1,100	1,100	1,100	1,100
TOTAL		58,841	64,030	57,007	99,980	44,568	55,144	930	35,816	5,000	28,000	124,890	126,900	129,000	131,300	133,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Posts and rail for guard rail system	\$5,000

3) Add items as per 3 year capital plan

Description	Amount
Municipal ditching - Annual	\$20,000
Junction Road maintenance	\$8,000
Total	\$28,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Streetlighting

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
STREETLIGHTS - Hydro	3 year average	17,698	23,770	18,840	19,450	13,177	16,304	280	1,029.82		17,610	17,900	18,200	18,500	18,800
STREETLIGHTS - Repairs & Maintenance	3 year average	2,872	2,930	1,565	2,220	1,246	1,541	30	421.44		1,990	2,000	2,000	2,000	2,000
TOTAL		20,569	26,700	20,404	21,670	14,423	17,845	310	1,451	-	19,600	19,900	20,200	20,500	20,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Other Transportation Services

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
B&C - Wages		1,339	1,200	414	1,060	951	1,177	20	82		1,280	1,300	1,300	1,300	1,300
B&C - Benefits		262	300	51	210	167	207	-	41.33		250	300	300	300	300
B&C - Repairs & Maintenance	Estimated	-	500	-	500	-	-	-	500		500	500	500	500	500
SUBTOTAL		1,601	2,000	465	1,770	1,119	1,384	20	623	-	2,030	2,100	2,100	2,100	2,100
GRASS MOWING EQUIP - Wages		215	540	-	300	921	1,140	20	(569)		590	600	600	600	600
GRASS MOWING EQUIP - Benefits		46	150	-	80	120	148	-	(55.17)		90	100	100	100	100
GRASS MOWING EQUIP - Materials/Supplies	All equipment - 3 year average	803	730	270	370	1,738	2,150	40	(1,116)		1,070	1,100	1,100	1,100	1,100
GRASS MOWING EQUIP- Fuel	3 year average	410	510	377	460	330	408	10	(20)		400	400	400	400	400
GRASS MOWING EQUIP - Repair Parts	All mowers and trimmers - 3 year average	138	1,010	318	610	-	-	-	152		150	200	200	200	200
SUBTOTAL		1,612	2,940	964	1,820	3,108	3,846	70	- 1,608	-	2,300	2,400	2,400	2,400	2,400
BRUSH - Wages		675	230	-	250	-	-	-	294		290	300	300	300	300
BRUSH - Benefits		116	80	-	70	-	-	-	55		60	100	100	100	100
BRUSH - Contracts		-	500	-	-	-	-	-	-		-	-	-	-	-
SUBTOTAL		790	810	-	320	-	-	-	350	-	350	400	400	400	400
DITCHING - Wages		209	70	249	150	-	-	-	200		200	200	200	200	200
DITCHING - Benefits		35	50	57	50	-	-	-	44		40	-	-	-	-
DITCHING - Contracts	Winter and cleanout ditching - Estimated	5,328	5,000	3,918	10,000	3,557	4,400	70	5,530		10,000	10,200	10,400	10,600	10,800
SUBTOTAL		5,572	5,120	4,224	10,200	3,557	4,400	70	5,774	-	10,240	10,400	10,600	10,800	11,000
CATCH BASINS - Wages		1,385	1,950	2,174	1,550	2,625	3,247	60	(337)		2,970	3,000	3,100	3,200	3,300
CATCH BASINS - Benefits		296	470	455	310	463	573	10	49.38		630	600	600	600	600
CATCH BASINS - Repairs & Maintenance	Catch basin levelling program - Parts and other	-	-	3,532	3,000	-	-	-	-	3,000	3,000	3,100	3,200	3,300	3,400
CATCH BASINS - Contracts	Catch basin levelling program - Contracted out	-	-	-	7,500	-	-	-	-	7,500	7,500	7,600	7,700	7,800	7,900
SUBTOTAL		1,681	2,420	6,161	12,360	3,088	3,820	70	- 287	10,500	14,100	14,300	14,600	14,900	15,200
TSIGN - Wages		-	600	94	350	-	-	-	41		40	-	-	-	-
TSIGN - Benefits		-	170	20	80	-	-	-	9.76		10	-	-	-	-
TSIGN - Materials/Supplies	Estimated	174	1,360	578	990	-	-	-	2,000		2,000	2,000	2,000	2,000	2,000
SUBTOTAL		174	2,130	692	1,420	-	-	-	2,051	-	2,050	2,000	2,000	2,000	2,000
LINE PAINTING - Materials/Supplies	Line paint	-	-	-	-	-	-	-	6,000		6,000	6,100	6,200	6,300	6,400
LINE PAINTING - Contracts		-	-	1,374	2,000	232	287	-	(287)		-	-	-	-	-
SUBTOTAL		-	-	1,374	2,000	232	287	-	5,713	-	6,000	6,100	6,200	6,300	6,400
SIDEWALK - Wages		269	840	-	410	644	797	10	(807)		-	-	-	-	-
SIDEWALK - Benefits		54	210	-	100	135	167	-	342.22		510	500	500	500	500
SIDEWALK - Repairs & Maintenance	Minor repairs	1,047	920	-	2,000	45	55	-	945		1,000	1,000	1,000	1,000	1,000
SIDEWALK - Contracts	Sidewalk replacement program - Annual	5,215	10,000	-	-	-	-	-	-	25,000	25,000	25,400	25,800	26,200	26,600
SUBTOTAL		6,586	11,970	-	2,510	824	1,019	10	480	-	26,510	26,900	27,300	27,700	28,100
GRADING - Wages		1,194	1,370	1,102	1,660	2,801	3,466	60	- 3,526.00		-	-	-	-	-

GRADING - Benefits		219	340	215	330	479	592	10	2,150.71			2,750	2,800	2,800	2,800	2,800
SUBTOTAL		1,413	1,710	1,317	1,990	3,280	4,058	70	- 1,375	-	-	2,750	2,800	2,800	2,800	2,800
SAFETY DEVICES - Clothing	Hi vis safety clothing - New program start up cost	1,937	1,980	710	1,370	553	739	10	(749)	6,000		6,000	6,100	6,200	6,300	6,400
SAFETY DEVICES - Materials/Supplies	Safety equipment PPE	76	-	-	2,000	-	-	-				-	-	-	-	-
SAFETY DEVICES - Contracts	Hite Services - Inspection of lifting devices	1,109	1,180	1,200	3,500	3,549	3,549	60				3,610	3,700	3,800	3,900	4,000
SUBTOTAL		3,122	3,160	1,910	6,870	4,101	4,288	70	- 749	6,000	-	9,610	9,800	10,000	10,200	10,400
TOTAL		22,551	32,260	17,107	41,260	19,309	23,102	380	10,972	16,500	25,000	75,940	77,200	78,400	79,600	80,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Catch basin levelling program - Parts and other	\$3,000
Catch basin levelling program - Contracted out	\$7,500
Hi vis safety clothing - New program start up cost	\$6,000
Total	\$16,500

3) Add items as per 3 year capital plan

Description	Amount
Sidewalk replacement program - Annual	\$25,000
Total	\$25,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Garbage Collection

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
WASTE - Wages		33,299	28,150	30,642	32,210	20,250	25,055	430	13,355			38,840	39,500	40,200	40,900	41,600
WASTE - Benefits		6,279	6,620	5,727	6,080	4,060	5,023	90	3,022.47			8,140	8,300	8,400	8,500	8,600
WASTE - Shared Services	Cost transfer station, delivery, contaminated material charge - Same as prior year budget	43,064	38,720	38,888	48,570	26,753	33,101	560	14,909.00			48,570	49,400	50,200	51,100	52,000
WASTE - Equipment Rental	Spring cleanup	747	-	-	8,000		-	-			8,000	8,000	8,100	8,200	8,300	8,400
TOTAL		83,390	73,490	75,257	94,860	51,063	63,179	1,080	31,287	-	8,000	103,550	105,300	107,000	108,800	110,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount
Spring cleanup	\$8,000
Total	\$8,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Landfill Operations

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	
								Inflation	Adj 1	Adj 2						Adj 3
LF - Wages		30,662	35,810	30,431	37,970	30,096	37,237	630	5,046.73		42,910	43,600	44,300	45,100	45,900	
LF - Benefits		4,008	5,250	3,175	4,200	3,358	4,155	70	1,192		5,420	5,500	5,600	5,700	5,800	
LF - Materials/Supplies	Includes granular A for landfill road, landfill site road, materials for shelter, and other - 3 year average	2,665	4,910	3,667	5,510	1,703	2,107	40	666.11		2,810	2,900	2,900	2,900	2,900	
LF - Diesel	Dozer - 3 year average	1,320	1,370	670	1,180	659	815	10	109.91		930	900	900	900	900	
LF - Heating	Shelter heating	-	-	818	830	393	486	10			500	500	500	500	500	
LF - Repair Parts	Dozer repairs (parts and external service) - 3 year average	1,358	4,110	4,648	5,410	4,861	6,015	100	(2,107.85)		4,010	4,100	4,200	4,300	4,400	
LF - Repairs & Maintenance	Landfill road upgrades - Annual	-	-	-	8,000	5,266	6,516	110	(6,626.00)	8,000	8,000	8,100	8,200	8,300	8,400	
LF - Contracts	Field work for fall sampling and lab costs	6,309	6,450	3,562	6,570	-	-	-	9,800		9,800	10,000	10,200	10,400	10,600	
LF - Contracts	Costs related to acceptance of contaminated non-hazardous material	226	-	-	-	-	-	-			-	-	-	-	-	
LF - Contracts	Costs related to acceptance of material from Timmins	-	-	-	-	-	-	-			-	-	-	-	-	
LF - Contracts	Landfill expansion project	31,382	45,000	-	30,000	2,462	3,046	50	(3,096)	37,500	37,500	38,100	38,700	39,400	40,100	
LF - Contracts	New cell construction and current cell closing - Annual	-	10,000	1,577	10,000	2,754	3,408	60	(3,468)	5,000	5,000	5,100	5,200	5,300	5,400	
LF - Contracts	Environmental consulting services	-	-	-	-	2,544	3,148	50	(3,198)		-	-	-	-	-	
LF - Equipment Rental	2018 cost is to open new cell and reorgazined concrete pile.	1,832	-	-	-	-	-	-			-	-	-	-	-	
TOTAL		79,763	112,900	48,548	109,670	54,095	66,933	1,130	- 1,681	13,000	37,500	116,880	118,800	120,700	122,800	124,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Landfill road upgrades - Annual	\$8,000
New cell construction and current cell closing - Annual	\$5,000
Total	\$13,000

3) Add items as per 3 year capital plan

Description	Amount
Waste Management Plan - Landfill expansion (100,000 cubic meters)	

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Water Treatment and Distribution

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
W-DEL - Wages	Water breaks and other	1,774	5,910	6,047	5,420	8,352	10,334	180	(2,591)			7,920	8,100	8,200	8,300	8,400
W-DEL - Benefits		350	1,410	1,139	1,040	1,147	1,419	-	(30)			1,390	400	400	400	400
W-DEL - Materials/Supplies	3 year average	1,435	1,710	3,692	2,480	329	408	10	1,427			1,840	1,900	1,900	1,900	1,900
W-DEL - Repairs & Maintenance	Regular R&M - 3 year average	5,608	11,290	14,616	25,000	25,292	31,293	530	(14,651)			17,170	17,500	17,800	18,100	18,400
W-DEL - Licenses		-	-	-	-	-	-	-				-	-	-	-	-
W-DEL - Contracts	Swabbing project 6th Street	-	-	12,355	-	-	-	-				-	-	-	-	-
W-DEL - Contracts	Water tower inspection and assessment	-	-	-	12,000	-	-	-				-	-	-	-	-
SUBTOTAL		9,167	20,320	37,849	45,940	35,120	43,454	720	- 15,844	-	-	28,320	27,900	28,300	28,700	29,100
W-TREAT - Heating Fuel	3 year average	13,715	13,830	12,350	13,720	7,015	8,679	150	2,752			11,580	11,800	12,000	12,200	12,400
W-TREAT - Hydro	3 year average	34,379	48,840	46,392	44,690	23,902	29,573	500	6,708			36,780	37,400	38,000	38,600	39,300
W-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	3,839	25,000	24,761	25,000	3,529	4,366	70	4,436.00	25,000		25,000	25,400	25,800	26,200	26,600
W-TREAT - Repairs & Maintenance	2018 OCWA plan	21,482	-	-	-	-	-	-				-	-	-	-	-
W-TREAT - Repairs & Maintenance	2019 OCWA capital plan	-	-	-	-	-	-	-				-	-	-	-	-
W-TREAT - Repairs & Maintenance	2020 OCWA capital plan	-	-	-	24,000	3,178	3,932	70	(4,002)			-	-	-	-	-
W-TREAT - Repairs & Maintenance	2021 OCWA capital plan	-	-	-	-	-	-	-				19,000	19,300	19,600	19,900	20,200
W-TREAT - Contracts	Pest control and hand sanitizing stations - Estimated	374	380	285	340	459	568	10	122			700	700	700	700	700
W-TREAT - Contracts	OCWA contract 65% cost for water - Total 2021 base of \$379,404 + \$78,998 chemicals = \$458,402	281,039	287,220	287,220	292,100	219,079	271,063	4,610	22,288.30			297,960	303,000	308,200	313,400	318,700
W-TREAT - Contracts	Clearwell structural inspection	61	1,930	810	1,930	-	-	-	-	6,000		6,000	6,100	6,200	6,300	6,400
SUBTOTAL		354,890	377,200	371,818	401,780	257,161	318,181	5,410	23,433	31,000	19,000	397,020	403,700	410,500	417,300	424,300
TOTAL		364,056	397,520	409,667	447,720	292,281	361,635	6,130	7,588	31,000	19,000	425,340	431,600	438,800	446,000	453,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Includes \$13,550 of OCWA WTP operational expenditures. Remaining amount if for general repairs and maintenance.	\$25,000
Clearwell structural inspection	\$6,000
Total	\$31,000

3) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$19,000
Total	\$19,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2021 Budget Detail Template
Wastewater Collection and Treatment

Inflation Rate
1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	
								Inflation	Adj 1	Adj 2						Adj 3
SEWER - Wages	Plugged sewers and breaks	3,361	3,200	505	2,520	890	1,101	20	1,046		2,170	2,200	2,200	2,200	2,200	
SEWER - Benefits		408	700	72	490	135	166	-	142.57		310	300	300	300	300	
SEWER - Materials/Supplies	3 year average	1,392	470	156	520	-	-	-	516		520	500	500	500	500	
SEWER - Repairs & Maintenance	Regular repairs and maintenance (breaks and plugs) - 3 year average	19,579	9,550	3,171	10,170	8,879	10,986	190	70		11,250	11,400	11,600	11,800	12,000	
SEWER - Contracts	Annual preventive maintenance on sanitary sewers (flushing and inspections)	9,596	-	-	20,000	-	-	-	-	20,000	20,000	20,300	20,600	21,000	21,400	
SUBTOTAL		34,336	13,920	3,903	33,700	9,904	12,253	210	1,774	20,000	-	34,250	34,700	35,200	35,800	36,400
S-TREAT - Materials/Supplies		114	-	-	-	-	-	-			-	-	-	-	-	
S-TREAT - Heating Fuel	3 year average	1,271	1,060	955	1,150	1,157	1,432	20	232.46		1,220	1,200	1,200	1,200	1,200	
S-TREAT - Hydro	3 year average	108,028	119,480	85,012	100,230	49,207	60,884	1,040	22,717.33		84,640	86,100	87,600	89,100	90,600	
S-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	12,549	30,000	16,156	25,000	926	1,146	20	1,166.00	25,000	25,000	25,400	25,800	26,200	26,600	
S-TREAT - Repairs & Maintenance	2018 OCWA plan	9,307	-	-	-	-	-	-			-	-	-	-	-	
S-TREAT - Repairs & Maintenance	2019 OCWA capital plan	-	-	-	-	-	-	-			-	-	-	-	-	
S-TREAT - Repairs & Maintenance	2020 OCWA capital plan	-	-	-	49,500	3,458	4,279	-	(4,279)		-	-	-	-	-	
S-TREAT - Repairs & Maintenance	2021 OCWA capital plan	-	-	-	-	-	-	-	-	13,250	13,250	-	-	-	-	
S-TREAT - Repairs & Maintenance	Bunker repairs	12,493	-	-	-	-	-	-			-	-	-	-	-	
S-TREAT - Contracts	OCWA contract 35% cost for water - Total 2021 base of \$379,404 + \$78,998 chemicals = \$458,402	142,248	145,380	145,380	147,850	110,886	137,199	2,330	20,912		160,440	163,200	166,000	168,800	171,700	
S-TREAT - Contracts	Sludge removal - Total is estimated at \$22,000 with \$10,000 paid by OCWA	-	15,000	4,304	12,000	-	-	-	12,000.00		12,000	12,200	12,400	12,600	12,800	
SUBTOTAL		286,010	310,920	251,806	335,730	165,636	204,940	3,410	49,952	25,000	13,250	296,550	288,100	293,000	297,900	302,900
TOTAL		320,346	324,840	255,710	369,430	175,540	217,193	3,620	51,726	45,000	13,250	330,800	322,800	328,200	333,700	339,300

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Includes \$12,400 of OCWA STP operational expenditures. Remaining amount if for general repairs and maintenance.	\$25,000
Annual preventive maintenance on sanitary sewers (flushing and inspections)	\$20,000
Total	\$45,000

3) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$13,250
Total	\$13,250

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2021 Budget Detail Template
Health and Social Services

Service	Reference	Required	Essential	Expected	Discretionary	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	Delivery Model	Service Level
Cemetery	Schedule 4.1	x				11,492	12,790	5,949	12,430	15,143	23,610	23,900	24,300	24,700	25,100	Internal	
Public health	Schedule 4.2	x				45,067	46,070	46,685	46,690	38,910	46,690	47,500	48,300	49,100	49,900	Upper tier	
Social services	Schedule 4.3	x				292,064	298,570	303,263	306,110	255,090	306,110	311,300	316,600	322,000	327,500	Upper tier	
TOTAL						348,623	357,430	355,897	365,230	309,143	376,410	382,700	389,200	395,800	402,500		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2021 Budget Detail Template
Cemetery

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast		
								Inflation	Adj 1	Adj 2	Adj 3							
CEM - Wages		6,742	4,360	3,765	4,800	8,289	10,256	170	-	1,365			9,060	9,200	9,400	9,600	9,800	
CEM - Benefits		1,142	1,040	581	920	1,497	1,852	30	-	174			1,710	1,700	1,700	1,700	1,700	
CEM - Materials/Supplies	Topsoil, fertilizer for hedges, etc. - Estimated	534	390	-	1,000	73	91	-		909.00			1,000	1,000	1,000	1,000	1,000	
CEM - Repairs & Maintenance	General repairs - Estimated amount	98	420	335	390	-	-	-		300.00			300	300	300	300	300	
CEM - Repairs & Maintenance	Cemetery tombstone levelling program	-	-	-	3,000	-	-	-		-	\$3,000		3,000	3,100	3,200	3,300	3,400	
CEM - Repairs & Maintenance	Fence repairs	-	-	-	-	-	-	-		-	\$2,000		2,000	2,000	2,000	2,000	2,000	
CEM - Contracts	Mini excavator rental for burial - Estimated	611	1,000	407	1,000	300	371	10		619			1,000	1,000	1,000	1,000	1,000	
CEM - Insurance	Prior year actual plus inflation	122	120	143	140	158	158	-					160	200	200	200	200	
CEM - Licences		-	200	-	-	-	-	-					-	-	-	-	-	
CEM - Columbarium Engraving	3 year average	1,322	1,480	718	1,180	344	425	10		386.64			820	800	800	800	800	
CEM - Care & Maintenance	Care/maintenance and monument installation - 3 year average	921	3,780	-	-	4,482	4,482	80					4,560	4,600	4,700	4,800	4,900	
TOTAL		11,492	12,790	5,949	12,430	15,143	17,635	300		676		5,000	-	23,610	23,900	24,300	24,700	25,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Fence repairs	\$2,000
Cemetery tombstone levelling program	\$3,000
Total	\$5,000

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2021 Budget Detail Template
Public Health

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
H UNIT - Contracts	Annual PHU municipal cost	45,067	46,070	46,685	46,690	38,910	48,143	820	(2,273)			46,690	47,500	48,300	49,100	49,900
TOTAL		45,067	46,070	46,685	46,690	38,910	48,143	820	(2,273)	-	-	46,690	47,500	48,300	49,100	49,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add or adjust for the following costs added to base budget:

Description	Amount

- 3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2021 Budget Detail Template
Social Services

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
CDSSAB - Requisition	Annual CDSSAB municipal cost	292,064	298,570	303,263	306,110	255,090	315,620	5,370	(14,880)			306,110	311,300	316,600	322,000	327,500
TOTAL		292,064	298,570	303,263	306,110	255,090	315,620	5,370	(14,880)	-	-	306,110	311,300	316,600	322,000	327,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2021 Budget Detail Template
Culture and Recreation

Service	Reference	Required	Essential	Expected	Discretionary	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	Delivery Model	Service Level
Arena	Schedule 5.1			x		236,395	247,240	255,548	234,840	152,025	261,670	266,200	270,600	275,100	279,700	Internal	
Parks	Schedule 5.2			x		26,517	27,040	43,389	40,730	15,312	67,070	68,200	69,300	70,400	71,500	Internal	
Community hall	Schedule 5.3				x	19,392	25,900	17,842	28,240	14,046	18,940	19,100	19,300	19,500	19,700	Internal	
Mattagami Centre	Schedule 5.4				x	82,303	64,610	58,639	65,360	28,065	60,900	61,900	62,900	63,900	64,900	Internal	
Library	Schedule 5.5			x		91,348	85,520	80,881	86,140	52,064	86,020	87,500	88,900	90,300	91,700	Internal	
Pool	Schedule 5.6				x	64,394	71,150	74,102	81,410	47,610	81,730	83,100	84,500	85,900	87,300	Internal	
Trailer Park	Schedule 5.7				x	7,825	8,630	7,543	8,350	7,388	7,520	7,600	7,700	7,800	7,900	Internal	
Grocery Store	Schedule 5.8				x	4,358	16,870	35,094	6,190	19,825	20,760	21,200	21,500	21,800	22,100	Internal	
TOTAL						532,531	546,960	573,038	551,260	336,335	604,610	614,800	624,700	634,700	644,800		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Arena

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
ARENA - Wages		63,357	62,730	58,741	61,990	38,027	47,051	800	25,970			73,820	75,100	76,400	77,700	79,000
ARENA - Benefits		20,520	23,570	20,241	12,630	13,547	16,762	280	10,438.52			27,480	27,900	28,400	28,900	29,400
ARENA - Memberships		-	-	187	190	-	-	-				-	-	-	-	-
ARENA - Materials/Supplies	3 year average	4,747	4,740	6,083	4,930	4,393	5,435	90	(103)			5,420	5,500	5,600	5,700	5,800
ARENA - Fuel	Ice surfacer (Includes cylinder rentals) - 3 year average	1,296	1,190	541	940	737	912	20	(16)			920	900	900	900	900
ARENA - Heating Fuel	3 year average	31,486	33,210	30,545	33,130	17,485	21,634	370	5,884			27,890	28,400	28,900	29,400	29,900
ARENA - Hydro	3 year average	60,514	74,210	68,642	67,240	28,187	34,876	590	19,211			54,680	55,600	56,500	57,500	58,500
ARENA - Telephone	3 year average	1,692	1,860	1,758	1,850	1,474	1,823	30	(96)			1,760	1,800	1,800	1,800	1,800
ARENA - Cell Telephone		661	670	669	680	-	-	-				-	-	-	-	-
ARENA - Repair Parts	Ice surfacer - 3 year average	1,021	2,370	593	1,170	62	76	-	487			560	600	600	600	600
ARENA - Repairs & Maintenance	Regular R&M	28,843	24,440	49,434	10,000	15,161	18,758	320	12,068			31,150	31,700	32,200	32,700	33,300
ARENA - Contracts	Alarm monitoring	1,543	1,570	2,242	2,280	490	490	10				500	500	500	500	500
ARENA - Contracts	Pest control and hand sanitizing stations - Estimated	1,426	1,350	936	1,240	1,275	1,577	30				1,610	1,600	1,600	1,600	1,600
ARENA - Contracts	Paint arena ice and hockey lines	3,714	3,790	4,060	5,000	-	-	-	5,000			5,000	5,100	5,200	5,300	5,400
ARENA - Contracts	Chair lifts annual maintenance	2,190	2,240	206	2,240	1,886	1,886	30				1,920	2,000	2,000	2,000	2,000
ARENA - Contracts	Mechanical room hazard assessment and safe operating procedure development	4,284	-	-	-	-	-	-				-	-	-	-	-
ARENA - Contracts	Hamboni project	-	-	-	1,470	1,319	1,319	20	(1,339)			-	-	-	-	-
ARENA - Contracts	Ice plant maintenance and repairs contract - Annual (2020 to 2023)	-	-	-	17,000	16,226	16,226	280	494			17,000	17,300	17,600	17,900	18,200
ARENA - Insurance	Prior year actual plus inflation	9,100	9,300	10,670	10,860	11,757	11,757	200				11,960	12,200	12,400	12,600	12,800
TOTAL		236,395	247,240	255,548	234,840	152,025	180,582	3,070	77,999	-	-	261,670	266,200	270,600	275,100	279,700

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add or adjust for the following costs added to base budget:

Description	Amount

- 3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2021 Budget Detail Template
Parks

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
PARKS - Wages	Includes lawn mowing	19,179	15,970	25,306	21,460	6,508	8,052	140	14,736			22,930	23,300	23,700	24,100	24,500
PARKS - Benefits		3,163	3,780	4,376	4,070	856	1,059	20	3,028.75			4,110	4,200	4,300	4,400	4,500
PARKS - Materials/Supplies	3 year average	3,105	1,910	831	1,450	616	762	10	794			1,570	1,600	1,600	1,600	1,600
PARKS - Materials/Supplies	Town beautification	-	4,000	7,282	9,150	6,598	8,164	140	(8,304)		5,000	5,000	5,100	5,200	5,300	5,400
PARKS - Hydro	Liz McCarfferty Park and Welcome Sign - Prior year actual plus inflation	854	870	1,035	1,060	688	852	10	52			910	900	900	900	900
PARKS - Repairs & Maintenance	Estimated	180	470	711	1,000	-	-	-				-	-	-	-	-
PARKS - Repairs & Maintenance	Town beautification	-	-	-	-	-	-	-			30,000	30,000	30,500	31,000	31,500	32,000
PARKS - Repairs & Maintenance	Liz Park electrical damage	-	-	3,805	-	-	-	-				-	-	-	-	-
PARKS - Contracts	Playground inspections	-	-	-	2,500	-	-	-		2,500		2,500	2,500	2,500	2,500	2,500
PARKS - Insurance	Prior year actual plus 5%	36	40	42	40	46	46	-				50	100	100	100	100
TOTAL		26,517	27,040	43,389	40,730	15,312	18,935	320	10,307	2,500	35,000	67,070	68,200	69,300	70,400	71,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount
Playground inspections	\$2,500

3) Add items as per 3 year capital plan

Description	Amount
Town Beautification Committee projects	\$35,000
Total	\$35,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Community Hall

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
HALL - Wages		60	710	61	380	884	1,094	20	(583)		530	500	500	500	500
HALL - Benefits		13	190	16	80	157	194	-	(87.46)		110	100	100	100	100
HALL - Materials/Supplies	3 year average	1,461	630	489	770	664	822	10	92		920	900	900	900	900
HALL - Materials/Supplies	New signs for municipal buildings	-	-	-	1,000	-	-	-			-	-	-	-	-
HALL - Heating Fuel	3 year average	5,512	6,720	5,988	6,480	2,912	3,603	60	1,371		5,030	5,100	5,200	5,300	5,400
HALL - Hydro	3 year average	5,823	6,670	6,564	6,270	2,868	3,548	60	1,704		5,310	5,400	5,500	5,600	5,700
HALL - Telephone	Prior year actual plus inflation	844	860	919	940	618	765	10			780	800	800	800	800
HALL - Repairs & Maintenance	3 year average	1,835	5,000	1,334	3,370	3,425	4,237	70	(1,838)		2,470	2,500	2,500	2,500	2,500
HALL - Repairs & Maintenance	Roof repairs	-	-	-	5,000	-	-	-	-		-	-	-	-	-
HALL - Contracts	Pest control and hand sanitizing stations - Estimated	1,007	1,030	680	890	928	1,148	20			1,170	1,200	1,200	1,200	1,200
HALL - Contracts	Hall cleaning - Estimated	1,604	2,830	347	1,590	-	-	-	1,000		1,000	1,000	1,000	1,000	1,000
HALL - Insurance	Prior year actual plus inflation	1,232	1,260	1,444	1,470	1,591	1,591	30			1,620	1,600	1,600	1,600	1,600
TOTAL		19,392	25,900	17,842	28,240	14,046	17,002	280	1,658	-	18,940	19,100	19,300	19,500	19,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Mattagami Centre

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
MAT. CENTRE - Wages		8,124	5,050	6,296	6,370	565	699	10	5,889		6,600	6,700	6,800	6,900	7,000
MAT. CENTRE - Wages	Office cleaner	1,657	1,730	703	1,520	191	236	-	896.93		1,130	1,100	1,100	1,100	1,100
MAT. CENTRE - Benefits		1,376	1,040	1,142	1,220	120	148	-	1,125.29		1,270	1,300	1,300	1,300	1,300
MAT. CENTRE - Benefits	Office cleaner	288	360	128	300	15	19	-	188.64		210	200	200	200	200
MAT. CENTRE - Materials/Supplies	3 year average	1,139	600	1,154	640	911	1,128	20	(8)		1,140	1,200	1,200	1,200	1,200
MAT. CENTRE - Heating Fuel	3 year average	13,077	11,380	11,931	11,280	6,816	8,433	140	2,574		11,150	11,300	11,500	11,700	11,900
MAT. CENTRE - Hydro	3 year average	17,871	20,850	17,363	19,340	8,940	11,061	190	4,181		15,430	15,700	16,000	16,300	16,600
MAT. CENTRE - Repairs & Maintenance	3 year average	32,112	16,870	13,147	12,760	2,929	3,624	60	12,610		16,290	16,600	16,900	17,200	17,500
MAT. CENTRE - Repairs & Maintenance	Roof repairs	-	-	-	5,000	-	-	-			-	-	-	-	-
MAT. CENTRE - Contracts	Annual fire alarm and emerg. lights inspections -	701	720	-	-	-	-	-			-	-	-	-	-
MAT. CENTRE - Contracts	Pest control - 3 year average	423	350	285	320	427	529	10	(127)		410	400	400	400	400
MAT. CENTRE - Insurance	Prior year actual plus inflation	5,535	5,660	6,490	6,610	7,151	7,151	120			7,270	7,400	7,500	7,600	7,700
TOTAL		82,303	64,610	58,639	65,360	28,065	33,028	550	27,331	-	60,900	61,900	62,900	63,900	64,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add or adjust for the following costs added to base budget:

Description	Amount

- 3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Library

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	
								Inflation	Adj 1	Adj 2						Adj 3
LIB - Wages		46,698	45,000	47,097	45,000	31,275	38,697	660	5,643.00			45,000	45,800	46,600	47,400	48,200
LIB - Benefits		14,775	15,700	14,932	16,720	11,739	14,525	250	3,125.00			17,900	18,200	18,500	18,800	19,100
LIB - Seminars & Workshops		747	1,600	1,707	2,000	135	167	-	1,833.00			2,000	2,000	2,000	2,000	2,000
LIB - Conferences/Trade Shows		2,388	2,000	2,035	2,000	300	371	10	1,619.00			2,000	2,000	2,000	2,000	2,000
LIB - Specialized Training		-	800	-	800	-	-	-	800.00			800	800	800	800	800
LIB - Materials/Supplies		2,705	900	1,691	900	750	928	20	(48.00)			900	900	900	900	900
LIB - Telephone		2,741	2,900	2,881	3,000	2,390	2,957	50	(7.00)			3,000	3,100	3,200	3,300	3,400
LIB - Office Supplies		325	500	1,085	500	71	88	-	412.00			500	500	500	500	500
LIB - Computer Services		-	1,500	460	500	-	-	-	500.00			500	500	500	500	500
LIB - Accounting/Audit Fees		1,526	1,560	-	1,560	-	-	-	-			-	-	-	-	-
LIB - Minor Office Equipment/Furniture		-	250	333	250	112	138	-	112.00			250	300	300	300	300
LIB - Repairs and Maintenance		-	2,000	-	2,000	-	-	-	2,000.00			2,000	2,000	2,000	2,000	2,000
LIB - Computer Equipment		602	1,200	336	1,200	-	-	-	1,200.00			1,200	1,200	1,200	1,200	1,200
LIB - Insurance	Prior year actual plus 5%	596	610	699	710	770	953	20				970	1,000	1,000	1,000	1,000
LIB - Miscellaneous	COVID-19	-	-	-	-	830	1,027	20	(1,047.00)			-	-	-	-	-
LIB - Building Maintenance		1,394	-	-	-	-	-	-	-			-	-	-	-	-
LIB - Books		8,960	9,000	7,625	9,000	3,692	4,568	80	4,352.00			9,000	9,200	9,400	9,600	9,800
LIB - Purchase from Special Grant		7,891	-	-	-	-	-	-	-			-	-	-	-	-
TOTAL		91,348	85,520	80,881	86,140	52,064	64,419	1,110	20,494	-	-	86,020	87,500	88,900	90,300	91,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Pool

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	
								Inflation	Adj 1	Adj 2						Adj 3
POOL - Wages	Summer student wages	34,510	41,270	34,884	42,920	20,737	25,658	440	17,679.85			43,780	44,500	45,300	46,100	46,900
POOL - Wages	Public Works working on building	5,530	5,010	14,730	7,130	7,467	9,239	160	3,475			12,870	13,100	13,300	13,500	13,700
POOL - Benefits	Summer student wages	3,994	4,990	3,120	5,310	1,953	2,416	40	2,955.82			5,410	5,500	5,600	5,700	5,800
POOL - Benefits	Public Works working on building	377	1,190	2,278	1,370	1,219	1,508	30	450.44			1,990	2,000	2,000	2,000	2,000
POOL - Memberships	Same as prior year budget	98	100	-	-	100	100	-				100	100	100	100	100
POOL - Health and Safety Materials	3 year average	150	280	-	-	-	-	-				-	-	-	-	-
POOL - Specialized Training	3 year average	1,781	1,310	2,524	1,870	397	397	10	1,160			1,570	1,600	1,600	1,600	1,600
POOL - Materials/Supplies	3 year average	5,339	3,530	5,444	4,340	1,158	1,432	20	2,620			4,070	4,100	4,200	4,300	4,400
POOL - Materials/Supplies	New signs for municipal buildings	-	-	-	1,000	-	-	-				-	-	-	-	-
POOL - Heating Fuel	3 year average	5,662	5,540	3,726	5,120	3,115	3,854	70	490			4,410	4,500	4,600	4,700	4,800
POOL - Hydro	3 year average	4,075	4,300	4,151	4,210	1,925	2,382	40	1,114			3,540	3,600	3,700	3,800	3,900
POOL - Telephone		1,670	1,710	1,839	1,870	1,546	1,913	30				1,940	2,000	2,000	2,000	2,000
POOL - Repairs & Maintenance	3 year average	981	1,680	1,140	1,000	2,564	3,173	50	1,458.28			1,760	1,800	1,800	1,800	1,800
POOL - Repairs & Maintenance	Flow meter and makeup water repairs	-	-	-	5,000	5,137	5,137	90	5,227.00			-	-	-	-	-
POOL - Insurance	Prior year actual plus inflation	226	240	265	270	292	292	-				290	300	300	300	300
POOL - Licenses		-	-	-	-	-	-	-				-	-	-	-	-
TOTAL		64,394	71,150	74,102	81,410	47,610	57,501	980	23,260	-	-	81,730	83,100	84,500	85,900	87,300

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Trailer Park

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
TRAILER PARK - Wages			500	-	560	-	-	-			-	-	-	-	-
TRAILER PARK - Benefits		-	140	-	110	-	-	-			-	-	-	-	-
TRAILER PARK - Legal Fees			-	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Repairs & Maintenance	Regular R&M - Estimated	571	580	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Professional Fees		-	-	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Taxes (Landlord Portion)		7,253	7,410	7,543	7,680	7,388	7,388	130			7,520	7,600	7,700	7,800	7,900
TRAILER PARK - Contracts	Mobile trailer demolition	-	-	-	-	-	-	-			-	-	-	-	-
TOTAL		7,825	8,630	7,543	8,350	7,388	7,388	130	-	-	7,520	7,600	7,700	7,800	7,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Grocery Store

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
GROCERY STORE - Wages		-	-	61	560	94	126	-	(44)			80	100	100	100	100
GROCERY STORE - Benefits		-	-	16	110	11	15	-	(0)			10	-	-	-	-
GROCERY STORE - Repairs & Maintenance	Regular R&M - Estimated	569	3,000	793	1,000	505	675	10	(6)			680	700	700	700	700
GROCERY STORE - Repairs & Maintenance	Forst heaving issues	-	10,000	29,780	-	1,347	1,801	20				1,820	1,900	1,900	1,900	1,900
GROCERY STORE - Insurance		3,789	3,870	4,443	4,520	4,895	4,895	80				4,980	5,100	5,200	5,300	5,400
GROCERY STORE - Municipal Taxes		-	-	-	-	12,973	12,973	220				13,190	13,400	13,600	13,800	14,000
TOTAL		4,358	16,870	35,094	6,190	19,825	20,485	330	(50)	-	-	20,760	21,200	21,500	21,800	22,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2021 Budget Detail Template
 Planning and Development

Service	Reference	Required	Essential	Expected	Discretionary	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	Delivery Model	Service Level
Planning	Schedule 6.1	x				39,572	55,560	31,110	59,875	4,985	39,480	40,200	41,000	41,800	42,600	Contracted	
Economic development	Schedule 6.2			x		374,007	303,665	353,766	445,931	262,239	453,711	461,300	468,900	476,700	484,600	Contracted (CDC)	
TOTAL						413,579	359,225	384,875	505,806	267,225	493,191	501,500	509,900	518,500	527,200		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Planning

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
PLN - Wages	Group benefits recorded to admin	22,658	24,650	16,167	25,510	-	-	-	26,008			26,010	26,500	27,000	27,500	28,000
PLN - Wages	Municipal Development Intern	-	-	-	20,295	-	-	-				-				
PLN - Benefits		4,837	5,320	3,562	5,410	-	-	-	5,567			5,570	5,700	5,800	5,900	6,000
PLN - Seminars & Workshops		-	-	654	660	-	-	-				-	-	-	-	-
PLN - Specialized Training		-	-	-	-	-	-	-				-	-	-	-	-
PLN - Miscellaneous		-	-	-	-	-	-	-				-	-	-	-	-
PLN - GIS Services		4,969	5,080	3,669	3,740	2,755	3,409	50				3,460	3,500	3,600	3,700	3,800
PLN - Professional Fees	Annual contract for general advice	1,141	2,610	2,992	3,040	1,496	1,851	30	1,159			3,040	3,100	3,200	3,300	3,400
PLN - Professional Fees	Extra professional fees - 3 year average	1,752	17,900	1,533	1,220	735	909	10	479.19			1,400	1,400	1,400	1,400	1,400
PLN - Professional Fees	Catharine St. planning costs	4,216	-	-	-	-	-	-				-	-	-	-	-
PLN - Professional Fees	Unorgazined planning costs		-	2,532	-	-	-	-				-	-	-	-	-
TOTAL		39,572	55,560	31,110	59,875	4,985	6,169	90	33,213	-	-	39,480	40,200	41,000	41,800	42,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Economic Development

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments			2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2					
EC DEV - Wages		32,689	76,140	81,960	113,860	101,696	125,827	1,730	(620.59)		126,940	129,100	131,300	133,500	135,800
EC DEV - Wages	Investment Attraction Intern	-	-	-	20,295	-	-	-	-	35,000	35,000	35,600	36,200	36,800	37,400
EC DEV - Benefits		13,503	27,140	26,578	36,870	29,766	36,829	510	2,593.67		39,930	40,600	41,300	42,000	42,700
EC DEV - Benefits	Investment Attraction Intern	-	-	-	-	-	-	-	-	5,590	5,590	5,700	5,800	5,900	6,000
EC DEV - Seminars/Workshops	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	-	1,000	2,693	2,000	358	443	10	1,547		2,000	2,000	2,000	2,000	2,000
EC DEV - Conferences/Trade Shows	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	-	6,000	2,711	17,010	6,753	6,753	110	10,147		17,010	17,300	17,600	17,900	18,200
EC DEV - Memberships	Estimated	173	170	1,571	1,600	827	1,023	10			1,030	1,000	1,000	1,000	1,000
EC DEV - Specialized Training	Same budget amount as 2020. If all virtual, actual cost estimated to be 50% of prior year budget. Variance can be allocated to unexpected shortfalls or transferred to reserves.	-	4,800	10,976	2,000	-	-	-	2,000		2,000	2,000	2,000	2,000	2,000
EC DEV - Materials/Supplies	Estimated	-	1,700	432	500	589	729	10	(239)		500	500	500	500	500
EC DEV - Cell Telephone	\$85 per month x 2	928	1,800	2,558	2,040	2,044	2,529	30			2,560	2,600	2,600	2,600	2,600
EC DEV - Computer Equipment		1,742	-	1,806	-	959	1,187	20	(1,207)		-	-	-	-	-
EC DEV - Contributions	SRFEDC annual contribution	57,000	44,336	44,336	49,866	49,866	49,866	850	(50,716)	60,261	60,261	61,300	62,300	63,400	64,500
EC DEV - Contributions	SRFEDC insurance contribution	-	-	4,803	4,890	5,792	5,792	100			5,890	6,000	6,100	6,200	6,300
EC DEV - Contributions	SRFEDC Truck Fest contribution	-	-	988	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	North Claybelt CFDC	-	-	6,500	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	Sports insurance contribution	702	-	-	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	Promotion material	10,792	-	-	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	Insurance Based on actual plus inflation	1,377	1,410	-	-	-	-	-			-	-	-	-	-
EC DEV - Contributions/Share of Costs	CIP incentives	2,000	-	2,000	-	-	-	-			-	-	-	-	-
EC DEV - Contributions/Share of Costs	NECN - Great Claybelt AG Business Plan Project	-	-	-	-	-	-	-		6,000	6,000	6,100	6,200	6,300	6,400
EC DEV - Marketing		-	-	-	-	6,398	7,916	110	(8,026)	11,500	11,500	11,700	11,900	12,100	12,300
EC DEV - Professional Fees	Commercial Inbound Investment Outreach	-	-	-	100,000	-	-	-		25,000	25,000	25,400	25,800	26,200	26,600
EC DEV - Professional Fees	Commercial Inbound Investment Outreach	-	-	-	10,000	10,176	12,591	170	(12,761)		-	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study	-	-	-	45,000	47,015	58,171	800	(58,971)		-	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study - Phase 2	-	-	-	40,000	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Marketing plan/Strategy implementation	131,321	90,000	35,374	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Business cases - 1) HVAC 2) Daycare	11,359	-	-	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Senior housing capacity building study (feasibility)	20,352	17,500	3,562	-	-	-	-			-	-	-	-	-

EC DEV - Professional Fees	Industrial Park (Brownfield) - Study file (90% funding budgeted in other revenues)	57,027	14,169	117,066	-	-	-	-	-	-	-	-	-	-	-	
EC DEV - Professional Fees	Housing development initiative study - Waterfront phase 2	-	10,000	2,631	-	-	-	-	-	112,500	112,500	114,400	116,300	118,300	120,300	
EC DEV - Professional Fees	Housing project	-	-	3,694	-	-	-	-	-	-	-	-	-	-	-	
EC DEV - Professional Fees	Agriculture project	-	-	1,526	-	-	-	-	-	-	-	-	-	-	-	
EC DEV - Professional Fees	Third party ec dev consulting services	33,042	7,500	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL		374,007	303,665	353,766	445,931	262,239	309,656	4,460	(116,253)	-	255,851	453,711	461,300	468,900	476,700	484,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2020 Training Plan

	Training	Conference	Seminars	Total
EDO	\$1,000	\$5,114	\$1,000	\$7,114
EDO/Bylaw/CBO/CEMC	\$1,000	\$11,900	\$1,000	\$13,900
Total	\$2,000	\$17,014	\$2,000	\$21,014

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount
Commercial Inbound Investment Outreach	\$25,000
Marketing plan 2021	\$11,500
Housing development initiative study - Waterfront phase 2	\$112,500
SRFEDC 2021 funding	\$60,261
NECN - Great Claybelt AG Business Plan Project	\$6,000
Investment Attraction Intern - Wages	\$35,000
Investment Attraction Intern - Benefits	\$5,590
Total	\$255,851

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2021 Budget Detail Template
 Non-Taxation Revenue

Inflation Rate
 1.7%

Account Name	Account Details	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2020 Annualized	Adjustments				2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
								Inflation	Adj 1	Adj 2	Adj 3					
	Charity rebates, vacant unit rebates, request for reconsideration, FORM 357 adjustments, others - Estimated	3,204	5,000	4,268	5,000	2,059	2,565	40	2,395.00			5,000	5,100	5,200	5,300	5,400
Taxation - Write-Offs	Estimated	(40,363)	(13,470)	(49,847)	(50,750)	(4,016)	(5,003)	(70)	(40,484)			(45,560)	(46,300)	(47,100)	(47,900)	(48,700)
Bank/Investment Interest	Penalties on taxes and general AR - 3 Yr Average	(30,600)	(29,950)	(29,627)	(29,810)	(21,799)	(27,156)	(370)	(1,601.40)			(29,130)	(29,600)	(30,100)	(30,600)	(31,100)
Penalties & Interest	Minister of Finance	(4,895)	(4,900)	(4,895)	(4,900)	-	-	-	(4,900)			(4,900)	(5,000)	(5,100)	(5,200)	(5,300)
LIB - Library Grant	Main st. revitalization fund	(24,093)	-	(14,729)	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Marketing plan / strategy implementation	(25,930)	-	-	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	NOHFC brownfield study	(51,325)	-	(98,148)	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Summer Experience Program	-	-	(3,658)	-	-	-	-	(3,658)			(3,660)	(3,700)	(3,800)	(3,900)	(4,000)
TREAS - Other Provincial Grants	OCLIF Grant	-	-	(15,000)	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Municipal Development Intern (NOHFC)	-	-	-	(15,750)	-	-	-	-			(31,500)	-	-	-	-
TREAS - Other Provincial Grants	Commercial Inbound Investment Outreach	-	-	-	(50,000)	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Canada Summer Jobs	(5,040)	-	-	(14,630)	(3,658)	(4,557)	(60)	4,617			-	-	-	-	-
TREAS - Other Federal Grants	Gas Tax Funds - Operating	-	(104,152)	-	(99,445)	-	-	-	-			(37,500)	-	-	-	-
TREAS - Other Federal Grants	FEDNOR EDO File	(31,006)	-	2,761	-	-	-	-	-			-	-	-	-	-
TREAS - Other Federal Grants	Investment Attraction Intern (FEDNOR)	-	-	-	(15,750)	-	-	-	-			(31,500)	(32,000)	(32,500)	(33,100)	(33,700)
TREAS - Other Federal Grants	Housing development initiative study - Waterfront phase 2	-	-	-	-	-	-	-	-			(66,281)	(67,400)	(68,500)	(69,700)	(70,900)
TREAS - Other Federal Grants	3 year average	(4,046)	(5,000)	(8,615)	(6,460)	(1,500)	(1,869)	(30)	(2,944.49)			(4,840)	(4,900)	(5,000)	(5,100)	(5,200)
TREAS - Lottery Licenses/Fees	3 year average	(1,225)	(850)	(975)	(970)	(1,155)	(1,439)	(20)	246.00			(1,210)	(1,200)	(1,200)	(1,200)	(1,200)
TREAS - Tax Certificates	3 year average	(68)	(70)	(28)	(50)	(41)	(51)	-	2.00			(50)	(100)	(100)	(100)	(100)
TREAS - Maps Copies Etc.	3 year average	(900)	(550)	(300)	(480)	(75)	(93)	-	(338.00)			(430)	(400)	(400)	(400)	(400)
TREAS - Marriage Licence		700	-	-	-	-	-	-	-			-	-	-	-	-
TREAS - Election Revenue		(55,867)	-	-	-	-	-	-	-			-	-	-	-	-
TREAS - Land Sales	Gemini contribution	(50,000)	(50,000)	(50,000)	(50,000)	-	-	-	(50,000)			(50,000)	(50,900)	(51,800)	(52,700)	(53,600)
TREAS - Miscellaneous Revenue	HST refund	(3,573)	(3,650)	(3,612)	(3,680)	(1,855)	(2,310)	(30)	486			(1,850)	(1,900)	(1,900)	(1,900)	(1,900)
TREAS - Miscellaneous Revenue	Sale of clothes - Estimated	(1,449)	(500)	(1,770)	(500)	(55)	(69)	-	(431)			(500)	(500)	(500)	(500)	(500)
TREAS - Miscellaneous Revenue	Funds received from Tembec - Purchase of property	(50,000)	-	-	-	-	-	-	-			-	-	-	-	-
TREAS - Miscellaneous Revenue		(24,640)	(25,190)	(24,640)	(24,640)	(20,533)	(25,579)	(350)	-			(25,930)	(26,400)	(26,800)	(27,300)	(27,800)
GROCERY STORE - Lease																

GROCERY STORE - Additional Rent		(6,453)	(6,590)	(7,854)	(7,990)	(8,925)	(11,118)	(150)			(11,270)	(11,500)	(11,700)	(11,900)	(12,100)
LODGING CAMP - Land Lease		(24,000)	-	(12,000)	-	-	-	-			-	-	-	-	-
LODGING CAMP - Snow Removal		(2,000)	-	-	-	-	-	-			-	-	-	-	-
LODGING CAMP - Waste Pick Up & Disposal		(889)	-	-	-	-	-	-			-	-	-	-	-
LODGING CAMP - WW Effluent Dumping Fees		(768)	-	-	-	-	-	-			-	-	-	-	-
FD - Fire Grant	2020 - Fan \$3,500 and washer \$10,000	(17,500)	-	(1,832)	-	(13,500)	(16,817)	(230)	17,047.00		-	-	-	-	-
FD - Hospital Code White Reponse	3 year average	(1,860)	(1,800)	(2,340)	(1,960)	-	-	-	1,910.00		(1,910)	(1,900)	(1,900)	(1,900)	(1,900)
FD - Fire Department Revenue	Highway 11 calls for 2019 (MTO)	-	-	(7,155)	-	-	-	-	-		-	-	-	-	-
FD - Fire Burning Permits	3 year average	(1,550)	(1,290)	(1,425)	(1,240)	(1,025)	(1,277)	(20)	-		(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
CBO - Building Permits	3 year average	(9,550)	(9,550)	(5,642)	(8,800)	(1,963)	(2,445)	(30)	4,456.57		(6,930)	(7,000)	(7,100)	(7,200)	(7,300)
CBO - Business License	3 year average	(15)	(50)	(45)	(60)	(75)	(93)	-	42.00		(50)	(100)	(100)	(100)	(100)
CBO - Compliance Letters		-	-	(80)	(80)	(400)	(498)	(10)	315.33		(190)	(200)	(200)	(200)	(200)
BLEO - POA Revenues	Provincial Offences Act - 3 year average	(17,062)	(22,300)	(24,726)	(21,640)	(17,256)	(21,496)	(290)	691.41		(21,090)	(21,400)	(21,800)	(22,200)	(22,600)
BLEO - Fines & Charges		-	-	-	-	(375)	(467)	(10)	477.00		-	-	-	-	-
BLEO - Shared Services		(270)	-	-	-	-	-	-	-		-	-	-	-	-
POL - Ride Program Grant	3 year average	(6,469)	(6,610)	(5,372)	(5,470)	(6,598)	(8,219)	(110)	2,182.85		(6,150)	(6,300)	(6,400)	(6,500)	(6,600)
POL - CSPT Program		-	-	(1,396)	(1,430)	(289)	(360)	-	(1,070)		(1,430)	(1,500)	(1,500)	(1,500)	(1,500)
CEMC - Shared Services		(1,350)	(1,380)	(600)	(680)	-	-	-	-		-	-	-	-	-
PW - Equipment Rentals	Garbage truck rental for 2019	-	-	(5,020)	-	-	-	-	-		-	-	-	-	-
WASTE - Shared Services	Garbage and recycling revenues from Fauquier based on GHD model	-	(54,540)	(29,691)	(58,700)	(47,922)	(59,698)	(810)	1,808.00		(58,700)	(59,700)	(60,700)	(61,700)	(62,700)
LF - Landfill Permits		(18,890)	(18,890)	(18,720)	(18,720)	(18,790)	(23,407)	(320)	4,937.00		(18,790)	(19,100)	(19,400)	(19,700)	(20,000)
LF - Landfill Tipping Fees	2 year average (does not include 2017 large revenue items)	(1,480)	(3,680)	(9,440)	(5,460)	(3,660)	(4,559)	(60)	540.67		(5,160)	(5,200)	(5,300)	(5,400)	(5,500)
LF - Waste/Recycling Bins		(420)	-	(3,487)	-	-	-	-	-		-	-	-	-	-
CEM - Cemetery Plot Sales	3 year average	(1,060)	(1,380)	(500)	(940)	-	-	-	520.00		(520)	(500)	(500)	(500)	(500)
CEM - Columbarium Sales	3 year average	(10,619)	(7,590)	(7,080)	(7,080)	(1,770)	(2,205)	(30)	4,834.79		(7,070)	(7,200)	(7,300)	(7,400)	(7,500)
CEM - Perpetual Care	3 year average	(210)	(570)	(156)	(320)	-	-	-	121.90		(120)	(100)	(100)	(100)	(100)
CEM - Interment/Disinterment Fees	3 year average	(680)	(1,030)	(730)	(530)	(180)	(224)	-	364.67		(590)	(600)	(600)	(600)	(600)
CEM - Monument Installation	3 year average	(643)	(600)	-	-	(5,650)	(7,038)	(100)	3,189.73		(3,950)	(4,000)	(4,100)	(4,200)	(4,300)
ARENA - Rentals	3 year average	(14,900)	(16,110)	(11,796)	(14,490)	(8,644)	(10,768)	(150)	3,693.92		(14,610)	(14,900)	(15,200)	(15,500)	(15,800)
ARENA - Curling Club Rentals	3 year average	(8,650)	(6,530)	(13,854)	(11,110)	(5,826)	(7,258)	(100)	3,994.42		(11,350)	(11,500)	(11,700)	(11,900)	(12,100)
ARENA - Golf Club Lease		(2,606)	(2,670)	(3,323)	(3,380)	(3,389)	(4,222)	(60)	65.55		(4,220)	(4,300)	(4,400)	(4,500)	(4,600)
HALL - Rentals	3 year average	(7,316)	(4,720)	(2,294)	(3,900)	(272)	(339)	-	3,044.25		(3,380)	(3,400)	(3,500)	(3,600)	(3,700)
HALL - Rentals	Rental to Aging at Home	(12,000)	(12,000)	(12,000)	(12,000)	(10,000)	(12,457)	(170)	627.00		(12,000)	(12,200)	(12,400)	(12,600)	(12,800)
MATT CENTRE - Leases/Rentals	North Cochrane Family Serv	(6,731)	(6,880)	(4,488)	-	-	-	-	-		-	-	-	-	-
MATT CENTRE - Leases/Rentals	North Cochrane Addiction	(6,388)	(6,530)	(6,495)	(6,620)	(5,542)	(6,904)	(90)	6,994		-	-	-	-	-
MATT CENTRE - Leases/Rentals	Detox Rental	(49,802)	(50,910)	(50,804)	(51,710)	(43,155)	(53,759)	(730)	1,667.52		(52,820)	(53,700)	(54,600)	(55,500)	(56,400)
MATT CENTRE - Leases/Rentals	Early Years (Family Serv.)	(4,171)	(4,260)	(2,781)	-	-	-	-	-		-	-	-	-	-

MATT CENTRE - Leases/Rentals	Al-Anon	(50)	(50)	(50)	(50)	-	-	-	-	-	-	-	-	-	-	-
MATT CENTRE - Leases/Rentals	College Boreal	(6,672)	(6,820)	(5,171)	-	-	-	-	-	-	-	-	-	-	-	-
MATT CENTRE - Leases/Rentals	Tembec	(11,572)	(11,830)	(11,767)	(11,980)	(10,697)	(13,326)	(180)	13,506	-	-	-	-	-	-	-
MATT CENTRE - Leases/Rentals	Pomerleau Inc.	(3,244)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POOL - Donations	2 year average	(1,655)	-	(1,392)	(1,190)	-	-	-	1,523.63	-	(1,520)	(1,500)	(1,500)	(1,500)	(1,500)	-
POOL - Fees	2 year average	(8,488)	(8,840)	(7,421)	(5,300)	-	-	-	7,954.70	-	(7,950)	(8,100)	(8,200)	(8,300)	(8,400)	-
POOL - Lesson Fees	2 year average	(2,062)	(1,900)	(3,227)	(3,980)	-	-	-	2,644.50	-	(2,640)	(2,700)	(2,700)	(2,700)	(2,700)	-
POOL - Rentals		-	-	(90)	-	-	-	-	-	-	-	-	-	-	-	-
TRAILER PARK - Water Revenues	1 less trailer 2021	(7,061)	(7,220)	(6,916)	(7,040)	(6,163)	(7,678)	(100)	1,438.08	-	(6,340)	-	-	-	-	-
TRAILER PARK - Sewer Revenues	1 less trailer 2021	(4,659)	(4,760)	(4,717)	(4,800)	(4,297)	(5,353)	(70)	1,122.20	-	(4,300)	-	-	-	-	-
TRAILER PARK - Rentals	1 less trailer 2021	(13,508)	(13,810)	(12,762)	(12,990)	(10,708)	(13,340)	(180)	1,705.88	-	(11,810)	-	-	-	-	-
TRAILER PARK - Taxes Mobile Portion	1 less trailer 2021	(4,349)	(4,450)	(3,982)	(4,050)	(3,285)	(4,092)	(60)	372.24	-	(3,780)	-	-	-	-	-
SENIOR HOUSING - Water Revenues	\$5,600 pro-rated (Q4) - \$700 x 8 units	-	-	-	-	-	-	-	1,400.00	-	(1,400)	-	-	-	-	-
SENIOR HOUSING - Sewer Revenues	\$4,000 pro-rated (Q4) - \$500 x 8 units	-	-	-	-	-	-	-	1,000.00	-	(1,000)	-	-	-	-	-
SENIOR HOUSING - Taxation	\$34,700 pro-rated (Q4)	-	-	-	-	-	-	-	8,675.00	-	(8,680)	-	-	-	-	-
PLN - Planning Grant		-	(3,960)	(3,955)	(3,960)	-	-	-	(3,960)	-	(3,960)	(4,000)	(4,100)	(4,200)	(4,300)	-
PLN - Planning Fees	3 year average	(130)	(400)	(2,500)	-	(500)	(623)	(10)	633.00	-	-	-	-	-	-	-
PLN - Minor Variance Fees	3 year average	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PLN - Compliance/zoning letters		-	-	(130)	-	(325)	(405)	(10)	415.00	-	-	-	-	-	-	-
Transfers from Reserves		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL		(700,867)	(545,782)	(616,020)	(662,465)	(293,811)	(366,006)	(4,970)	(89,083)	-	(166,781)	(626,821)	(529,100)	(537,900)	(547,000)	(556,100)

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add or adjust for the following costs added to base budget:

Description	Amount

3) Add items as per 3 year capital plan

Description	Amount
Municipal Development Intern	-\$31,500
Housing development initiative study - Waterfront phase 2	-\$66,281
Investment Attraction Intern	-\$31,500
Federal Gas Tax - Operating	-\$37,500
Total	-\$166,781